

# SUMMARY ACTION MINUTES

## SPECIAL MEETING ORANGE COUNTY JUVENILE JUSTICE COORDINATING COUNCIL

*Thursday, May 21, 2015, 3:30 P.M.*

PROBATION DEPARTMENT  
Training Room 5  
1001 S. Grand Ave.  
Santa Ana, California

**STEVE SENTMAN, Chair**  
Probation

**TODD ELGIN**  
Local Law Enforcement

**CAROL HENSON**  
District Attorney

**RICK MARTIN**  
Education Representative

**KAREN RUAN**  
At Large Community Representative

**MICHELLE STEEL**  
Orange County Board of Supervisors

**VACANT**  
Community Based Drug & Alcohol Rep.

**MARGOT CARLSON**  
Community Based Organization Rep.

**MARY HALE**  
Health Care Agency, Mental Health

**TRACY LESAGE**  
Public Defender

**BOB PETERSON**  
Sheriff-Coroner

**MIKE RYAN**  
Social Services Agency

**VACANT**  
Juvenile Court Representative

**VACANT**  
Business Representative

ATTENDANCE: Members Elgin, Henson, Lesage, Martin, Peterson, Sentman, Steel, Aquin (Alternate for Ryan), Garfias (Alternate for Hale) and Madrid (Alternate for Ruan; did not vote)

EXCUSED: Members Carlson, Hale, Ruan and Ryan

CLERK OF THE COUNCIL: Jamie Ross & Dora Guillen, Deputy Clerks

ADMINISTRATIVE MATTERS: (Items 1 - 4)

1. Welcome and Introductions

**PRESENTED**

## SUMMARY ACTION MINUTES

2. Discussion and approval of nomination of Kelli Beltran, Juvenile Court Unit Manager, to fill Juvenile Court Representative vacancy; and direct staff to file agenda item for Board of Supervisors approval  
5 11 12346789 10 12 13 **APPROVED NOMINATION OF KELLI BELTRAN TO FILL JUVENILE COURT REPRESENTATIVE VACANCY**  
X X XX
3. Discussion and approval of Juvenile Accountability Block Grant application to Board of State and Community Corrections  
2 11 13456789 10 12 13 **APPROVED AS PRESENTED**  
XXAA XX *(Members Henson and Lesage abstained from voting on this matter)*
4. Discussion and approval of next meeting  
C.O. **NO ACTION TAKEN**

### **PUBLIC & COUNCIL COMMENTS:**

**PUBLIC COMMENTS:** None

### **COUNCIL COMMENTS:**

Chair Sentman – Oral Re.: Will look at possibility of Juvenile Justice Coordinating Council meeting more frequently. Will be holding a juvenile justice forum later in the year and will be forming a working group to prepare.

**ADJOURNED:** 3:36 P.M.

# SUMMARY ACTION MINUTES

\*\*\* KEY \*\*\*

## *Left Margin Notes*

1 Margot Carlson	A = Abstained
2 Todd Elgin	X = Excused
3 Mary Hale	
4 Carol Henson	N = No
5 Tracy Lesage	C.O. = Council Order
6 Rick Martin	
7 Bob Peterson	
8 Karen Ruan	
9 Mike Ryan	
10 Steve Sentman	
11 Michelle Steel	
12 Wendy Aquin (Alternate)	
13 Marcy Garfias (Alternate)	

*(1st number = Moved by; 2nd number = Seconded by)*

/s/ \_\_\_\_\_  
STEVE SENTMAN  
Chair

/s/ \_\_\_\_\_  
Jamie Ross  
Clerk of the Council

# Kelli Beltran

Juvenile Unit Manager  
Superior Court of California, County of Orange  
Lamoreaux Justice Center



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## OBJECTIVE

Represent the Superior Court of California, County of Orange by serving as a voting member of the Orange County Juvenile Justice Coordinating Council.

## PROFESSIONAL EXPERIENCE

I began my career with the Orange County Courts in July, 1993 at the North Municipal Court, now the North Justice Center. I was hired as a deputy clerk and have since served in various leadership positions at different court locations. My most recent experience managing court operations is provided in more detail below:

### ***Court Operations Unit Manager-Juvenile Dependency/Delinquency***

Lamoreaux Justice Center, Orange | January 2015 – Present

Core Responsibilities: Juvenile operations budget management; procurement of services and contract oversight; operations compliance with statutes, policies, rules and other mandates; resource allocation; manage change; justice partner liaison; people leadership and departmental strategic planning. Currently, overseeing the transition activities to juvenile electronic records.

### ***Court Operations Branch Manager-Criminal/Traffic & Protective Order Unit***

North Justice Center, Fullerton | January 2011 – January 2015

Core Responsibilities: Criminal operations budget management; procurement of services and contract oversight; operations compliance with statutes, policies, rules and other mandates; resource allocation; manage change; justice partner liaison, people leadership and departmental strategic planning.

### ***Courtroom Manager- Criminal/Traffic***

Harbor Justice Center, Newport Beach | October 2008 – January 2011

Core Responsibilities: Criminal/Traffic courtroom procedure development; people leadership; manage change; mentor and influence subordinates and peers; lead project teams and provide consultation to other project managers; monitor processes and case management systems to ensure efficient uses of resources and to keep the department in compliance with legal requirements; serve as an operations liaison for judicial officers and ensure courtrooms have appropriate support.

## RECENT ACCOMPLISHMENTS

- Co-lead court implementation of Prop 47- Adult Criminal Offenders
- Project manager for the development and implantation of the Criminal Electronic Legal File used by Judicial Officers
- Co-lead public and agency access solutions for the Criminal Electronic Environment
- Court course instructor for Political Savvy and Project Time Management classes

## PROFESSIONAL DEVELOPMENT AND MEMBERSHIPS

National Association of Court Management | March 2006 – Present

Institute for Court Management, National Center for State Courts | 2008

Workforce Development Program, Superior Court, County of Orange | 2009

# Application to Boards, Commissions, and Committees

**Directions:** Please answer each question that applies to you as completely as possible.  
 Return completed application to: Clerk of the Board of Supervisors  
 333 W. Santa Ana Blvd Ste. 465  
 Santa Ana, CA 92701

1. Name:  Ms.  Mrs.  Mr. Kelli J. Beltran  
First Name Middle Initial Last Name
2. Residence Address: [Redacted] Aliso Viejo CA 92656  
Street Address City State Zip
3. Home Phone Number: [Redacted]  
Area Code Number
4. How long have you lived at this residence? 10 Year(s) 10 Month(s)
5. Occupation/Title: Court Operations Manager
6. Business Address: [Redacted] Orange CA 92863
7. Business Phone Number: [Redacted]  
Area Code Number
8. Email Address: [Redacted]
9. Name the Board, Commission, or Committee you are applying for an appointment to:  
Orange County Juvenile Justice Coordinating Council
10. Are you a citizen of the United States?  Yes  No. Name the Country of citizenship: \_\_\_\_\_
11. Are you a registered voter?\*  Yes  No If yes, name County you are registered in: \_\_\_\_\_
12. Name the supervisorial district you live in.\*  First  Second  Third  Fourth  Fifth
13. Employment History: Attach resume to this application.
14. **Educational History: Should be included in resume**
15. List all current professional or community organization and societies of which you are a member
 

<u>Organization/Society</u>	<u>From (mo./yr.)</u>	<u>To (mo./yr.)</u>
1. <u>Nat. Assoc. for Court Management</u>	<u>3/2006</u>	<u>Present</u>
2. _____	_____	_____

\*If necessary, call the Clerk of the Board's Office at 714-834-2206 for this information.

16. Within the last five years have you been affiliated with any business or nonprofit agency(ies)  Yes  No
17. Do you own real or personal property or have financial holdings which might present a potential conflict of interest?  Yes  No
18. Have you ever been convicted of any federal, state, county or municipal law, regulation or ordinance, excluding minor traffic violations?  Yes  No If yes, please explain \*\*:

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19. Are you currently under federal, state, or local investigation for possible violation of a criminal law or ordinance?  Yes  No If yes, please explain \*\*:

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20. Please briefly explain why you wish to serve on this Board, Committee, or Commission. \*\*

As the Juvenile Court Unit manager, I am passionate about Juvenile Justice and I want to make a difference. I want to see Orange County continue collaborative efforts needed to ensure appropriate treatment of the children entering the system.

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Applicant's Signature		
<div style="background-color: black; width: 100%; height: 40px; margin-bottom: 5px;"></div> Signature	Court Operations Title <u>Manager</u>	<u>5/13/2015</u> Date

\*\*Attach additional sheets if necessary



# **JUVENILE ACCOUNTABILITY BLOCK GRANT (JABG) PROGRAM**

**FISCAL YEAR 2015/16**

**REQUEST FOR APPLICATIONS:  
DIRECT ALLOCATION GRANT  
APPLICATION PACKET**

**RELEASED APRIL 24, 2015**

**Applications due by 5:00 p.m., May 29, 2015**

In addition to the grant application this Request for Applications (RFA) packet includes important information about funding provisions, grant eligibility, and application submission requirements.



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## OVERVIEW OF GRANT AWARD

The Juvenile Accountability Block Grants (JABG) Program, administered at the federal level by the Office of Juvenile Justice and Delinquency Prevention (OJJDP), supports state and local efforts to reduce juvenile crime through programs that focus on offender accountability (Public Law 107-273). JABG grants are awarded to the states, which in turn are required to pass through a majority of the funding (75 percent) to eligible units of local government. Approximately 20 percent may be used as set-aside or undesignated funds for projects that benefit smaller local jurisdictions that fall below the minimum direct award funding threshold, State or local agencies including private and/or nonprofit organizations, or Statewide initiatives that support the State's juvenile justice system. Up to 5 percent of the federal award may be used for Administrative costs for the program. As the designated state agency for this federally funded program, the Board of State and Community Corrections (BSCC) distributes the federal annual allocations to those local jurisdictions meeting the federal funding threshold to receive a direct allocation (**Attachment A**). Funding amounts for units of local government are determined by the OJJDP and based on a formula that takes into account local criminal justice expenditures and the level of violent crime. The minimum amount for a direct sub-grant is \$10,000.

In 2011, JABG funding was significantly reduced at the federal level and since that time the reduction to the local allocation amounts have been offset with the use of some discretionary JABG funding and funds reverted from expired local JABG grants. This funding if unused would revert back to the federal government rather than directly benefiting the California local programs that qualify for JABG funding. In 2013, OJJDP discontinued federal funding for the JABG program entirely. The BSCC has continued to fund local jurisdictions that met the FY 2013/14 threshold for receiving a direct allocation for the last several years with a reserve of JABG funding from previous year allocations. The balance of this reserve will fund current JABG recipients for the project period of July 1, 2015 to June 30, 2016. Continued and/or reinstated funding will be dependent upon the outcome of future federal appropriations.

California's State Advisory Committee on Juvenile Justice and Delinquency Prevention (SACJJDP), which oversees the use of federal funds administered by the BSCC, identified three priority areas in their new three-year Strategic Plan (2013 – 2016) on which California is to focus its efforts. The three priority areas are:

1. Reducing Racial and Ethnic Disparities (R.E.D.)
2. Evidence-Based Practices (EBP)
3. A strategy to support efforts to develop and strengthen services, programs, and policies that promotes positive outcomes for youth, their families, and communities

JABG recipients are strongly encouraged to align the use of their direct allocation with the three priority areas identified in the SACJJDP's Strategic Plan above.

## PROGRAM GOAL AND DESIGN

The goal of the Juvenile Accountability Block Grants Program (JABG) is to provide flexible funding to units of eligible local government (**Attachment A**) to enhance their efforts to combat serious and violent juvenile crime through accountability-based reforms. Accountability in juvenile justice means assuring that, as a result of their wrongdoing, juvenile offenders face consequences that make them aware of and answerable for the loss, damage, or injury perpetrated upon the victim.

Funds awarded in this non-competitive process must be expended in one or more of 18 federally designated program purpose areas (see Table I below). The state and its sub-grantees must report annually on specified performance measures for the JABG program purpose areas.

**Table I**

<b>JABG PROGRAM PURPOSE AREAS</b>	
1.	Graduated sanctions
2.	Corrections/detention facilities construction or operation
3.	Court staffing and pretrial services
4.	Hiring additional prosecutors
5.	Expediting prosecution of violent offenders
6.	Training for new law enforcement and court personnel
7.	Juvenile gun courts
8.	Juvenile drug courts
9.	Juvenile records systems
10.	Information sharing
11.	Accountability based programs to reduce recidivism
12.	Risk and needs assessment
13.	School safety
14.	Restorative justice
15.	Juvenile courts and probation
16.	Detention/corrections personnel
17.	Establishing, improving, and coordinating pre-release and post-release systems and programs to facilitate the successful re-entry of juvenile offenders from state and local custody to the community.
18.	Hiring court-appointed defenders

## EVIDENCE-BASED PROGRAMS, PRACTICES, AND STRATEGIES

The BSCC is committed to supporting programs, practices, and strategies that are rooted in evidence to produce better outcomes for the criminal and juvenile justice systems and for the individuals who are involved in those systems.

JABG applicants are strongly encouraged to select grant activities directly linked to the implementation of evidence-based practices and strategies that reduce recidivism. The following information is offered to help applicants in understanding the BSCC's broad view of evidence-based practices:

The concept of evidence-based practices was developed outside of the criminal justice arena, and is commonly used in other applied fields such as medicine, nursing, and social work. In criminal justice, this term marks a significant shift by emphasizing measurable outcomes and ensuring services and resources are actually effective in promoting rehabilitation and reducing recidivism. On a basic level, evidence-based practices include the following elements:

1. Evidence the intervention is likely to work (i.e., produce a desired benefit);
2. Evidence the intervention is being carried out as intended; and
3. Evidence allowing an evaluation of whether the intervention worked.

Evidence-based practices involves using research-based and scientific studies to identify interventions that reliably produce significant reductions in recidivism, when correctly applied to offender populations through the use of the following four principles of effective intervention:

- A. Risk Principle – focuses attention on the crucial question of WHO is being served and calls for targeting higher risk offenders.
- B. Need Principle – requires that priority be given to addressing criminogenic risk/need factors with a clear focus on WHAT programs are delivered.
- C. Treatment Principle – conveys the importance of using behavioral treatment approaches to achieve the best possible outcomes and requires attention to the question of HOW programs are delivered.
- D. Fidelity Principle – draws attention to HOW WELL programs are delivered and reiterates the necessity that programs be implemented as designed.

Successful implementation of evidence-based practices also includes, but is not limited to:

- Organizational development to create and sustain a culture accepting of best practices and evidence-based approaches;
- A commitment to initial and ongoing professional development and training;
- Use of validated risk/needs/responsivity assessment tools;
- Data collection and analysis;
- Use of case management strategies;
- Use of programs known to produce positive criminal justice outcomes;

- Quality assurance activities to ensure program fidelity;
- Performance management to improve programs, service delivery, and policies;
- A “systems change approach” to develop collaborations so tasks, functions and sub-units work effectively together and not at cross-purposes; and
- A focus on sustainability.

In discussions of evidence-based practices in criminal justice, it is common to distinguish between *programs, strategies, and promising practices/approaches*.

*Programs* are designed to change the behavior of individuals in the criminal justice system and are measured by individual level outcomes. For example, programs aiming to reduce substance use and antisocial behavior include Cognitive Behavioral Therapy, Behavioral Programs, and Social Skills Training.

*Strategies* may include programs to change individual behavior; however, this term is often used to describe a general intervention approach that supports larger community or organizational level policy objectives. For example, case management is applied to improve the overall effectiveness and efficiency of criminal and juvenile justice agencies while pretrial assessment is designed to enable informed decisions about which arrested defendants can be released pretrial without putting public safety at risk. *Strategies* can also refer to the strategic application of effective practices that are correlated with a reduction in recidivism such as the use of assessment tools, quality assurance protocols, and delivery of interventions by qualified and trained staff.

*Promising practices/approaches*, for purposes of this grant work, can be broadly construed to include crime-reduction and recidivism-reduction programs or strategies that have been implemented elsewhere with evidence of success, but with evidence not yet strong enough to conclude the success was due to the program or that it is highly likely to work if carried out in the applicant’s circumstances. The difference between evidence-based and *promising practices/approaches* is a difference in degree on the number of situations in which a program or strategy has been tested and the rigor of the evaluation methods used.

In theory, applicants seeking to implement promising programs, approaches, or strategies should be able to describe the documentation, data and evidence available to support the approach and why it is best suited to the goals and objectives described in the application for funding.

Applicants can find information on evidence-based practices in Attachment B of this RFA.

## REDUCING RACIAL AND ETHNIC DISPARITY (R.E.D.)

*The following information is provided to all prospective BSCC grantees. The applicant is not required to address this section within its proposal, but should consider how this information may influence grant activities.*

Research<sup>1</sup> shows that youth and adults of color are significantly overrepresented in the criminal justice system in California. These disparities are the result of numerous interrelated factors, some of which exist within the structures of the current criminal and juvenile justice system, and some of which are influenced by unconscious biases. Whatever the cause, BSCC believes that the overrepresentation of people of color in the criminal and juvenile justice system can be addressed through meaningful dialogue, increased awareness, evaluation feedback, and policy reforms intended to reduce structural inequality.

To that end, we are committed as a state to examining service delivery within the criminal and juvenile justice system for perceived inequities and actual disparities that might exist at the state and local level. Additionally, in order to receive federal funding, California is required to demonstrate a good faith effort to address the federal initiative known as Reducing Racial and Ethnic Disparity or R.E.D. (formerly Disproportionate Minority Contact or DMC), which refers to the disproportionate rate at which youth of color come into contact with the juvenile justice system (at all points, from arrest through confinement), relative to their numbers in the general population. In an effort to comply with this requirement, the BSCC has undertaken a number of activities to ensure that California addresses this concern in relation to the juvenile population as well as the adult offender population to include trainings, access to and support of structured decision-making tools, and funding opportunities.

JABG grant recipients will be included in these opportunities and will be invited to attend R.E.D. trainings should it become available during the project period. JABG project directors will be notified of the upcoming R.E.D. trainings.

In designing your proposed project, the BSCC has identified some questions you may want to consider related to R.E.D.

- How do local departments/organizations measure the effectiveness with underserved communities?
- How do local departments/organizations deal with issues of linguistic diversity?
- What is the nature of current departments'/organizations' relationship to the community relative to the proposed project?
- Does the proposed project reflect the specific needs of the diverse communities served?

Additional information about R.E.D. can be found at <http://www.bscc.ca.gov/> or applicants may contact California's R.E.D. Coordinator, Shaline Hunter, at (916) 322-8081.

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<sup>1</sup> There are multiple studies confirming the disparities in the criminal and juvenile justice systems. BSCC has done extensive work with The W. Haywood Burns Institute (<http://www.burnsinstitute.org/>) on this issue as well as working with the National Council on Crime and Delinquency (NCCD) and the Center for Juvenile Justice Reform, Georgetown University (<http://cjjr.georgetown.edu/certprogs/racialdisparities/racialdisparities.html>)  
*Created Equal: Racial and Ethnic Disparities in the US Criminal Justice System (NCCD: Hartney/Vuong March 2009)*

## GRANT APPLICATION REQUIREMENTS

**Confidentiality Notice:** This grant application, and information contained herein, may be construed to be a public document. The grant application may be subject to a request via the California Public Records Act and BSCC, as a state agency, may have to disclose it to the public. BSCC cannot ensure the confidentiality of any information submitted in or with this grant application.

**Grant Agreement:** Applicants approved for funding by the BSCC Board are required to enter into a Grant Agreement (Standard Form 213) with the BSCC. Grantees must agree to comply with all conditions of the Grant Agreement, all required assurances, general terms and conditions, and all budget items and conditions contained in the Request for Application submittal (**Attachment C**).

**The Grant Agreement shall be effective as of the date on which it is signed by the BSCC. Please note however; before the BSCC can sign the Grant Agreement, each grantee must first submit the required number of signed, hard copies of the Standard Form 213.** Work, services, and encumbrances of grant funds cannot begin prior to contract execution (and the effective date of the contract), nor can reimbursements be approved for expenditures prior to contract execution.

Each agency is responsible for maintaining the Grant Agreement, all invoices, records, and relevant documentation for at least three (3) years after the final payment under the contract.

**Due Date:** A signed hard copy of the application must be submitted by the applicant to the BSCC **via U.S. mail and received no later than May 29, 2015**. Additionally, please forward an email version of the application on or before the same date to [colleen.stoner@bscc.ca.gov](mailto:colleen.stoner@bscc.ca.gov).

Please mail the signed hard copies to:

Board of State and Community Corrections  
Corrections Planning and Program Division  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833  
Attn: Colleen Stoner, Field Representative

**Eligible Grant Applicants:** Units of local government meeting the minimum federal funding threshold, as issued by OJJDP for FY 2013/14, are eligible to apply for the formula-based direct allocation. Please refer to **Attachment A** for a listing of eligible units of local government, including the federally determined grant amount for each. Localities shall designate an implementing agency for the grant project.

**Local Advisory Board:** Under federal law, a local advisory board must review a Coordinated Enforcement Plan (CEP) outlining how JABG funds will be expended. For the purpose of this grant, this application is the CEP. The board must include, if appropriate, representatives from the police, sheriff and probation departments, district attorney's office, juvenile court, education, social services, a nonprofit and nongovernmental victim advocacy organization, and a nonprofit religious or community group. Grantees may use an existing advisory board with similar membership (e.g., Juvenile Justice Coordinating Council) to meet this requirement.

**Match Requirements:** Applicants must assure that they will contribute a cash match of 10% of the total project costs (see **Attachment A** for required match amounts **based on the federal formula** which requires match to be computed by dividing the funding allocated by 0.9 x 1.0). Applicants opting to use JABG funds to construct new and permanent detention facilities must provide a 50% cash match. Matching funds may be either state or local dollars. Federal funds are not an allowable match source.

**Eligible Grant Expenditures:** Grantees must expend JABG funds for projects that fall within the 18 federally designated program purpose areas, with a focus on juvenile accountability. Please see **Attachment D** for information on the JABG program purpose areas. Additionally, the California SACJJDP strongly encourages JABG recipients to align the use of these JABG funds with the three priority areas identified in the SACJJDP Strategic Plan.

**Reimbursement of Expenditures/Quarterly Invoices:** Disbursement of grant funds occurs on a reimbursement basis for actual project costs incurred during a reporting period. The State Controllers' Office will issue warrants (checks) to the individual designated on the Grant Application (Section I) as the Financial Officer for the grant. Grantees must submit invoices online to the BSCC on a quarterly basis, within 45 days following the end of the reporting period. In addition, grantees must maintain adequate supporting documentation for all costs including match obligations claimed on invoices. Source documentation include, but are not limited to, copies of all purchase orders, receipts, personnel and payroll records, donated goods and/or services, reconciliations, financial records, and audit reports. BSCC staff will conduct onsite monitoring visits that will include a review of documentation maintained as substantiation for project expenditures and matching contributions.

The BSCC may withhold all or any portion of the grant funds in the event the grantee has materially and substantially breached the terms and conditions of the JABG contract agreement.

At such time as the balance of funds allocated to the project reaches five percent (5%), the BSCC may withhold that amount as security, to be released to the grantee upon compliance with all grant provisions, including: 1) submittal and approval of the final invoice; 2) submittal and approval of the final progress report; 3) submittal and approval of any additional required reports; and 4) submittal and approval of the final audit.

The BSCC will not reimburse for costs identified as ineligible for grant funding. If grant funds have been provided for costs subsequently discovered to be ineligible, the BSCC may either withhold an equal amount from future payments or require repayment of an equal amount to the state by the grantee. Please see **Attachment E** for examples of Eligible and Ineligible Project Costs.

**Federal Performance Measures:** Federal regulations require JABG grantees to select a program purpose area(s) from the JABG program list and report specific data pertaining to the area(s) identified. Grantees will report data to the BSCC on a quarterly basis via progress reports.

**Board Resolution:** Applicants must submit a resolution from their governing board addressing specific requirements, including but not limited to, the non-supplantation clause. In addition, all awarded projects and any of its subgrantees must comply with General Terms and Conditions 610 as provided in **Attachment B**. Grant recipients must have a resolution on file with the BSCC before reimbursements can be sought. We are aware that some grantees may have delays in obtaining the required Board of Supervisor Resolution and we can proceed at this time without it. This can be submitted at a later dated but should be received as soon as possible. Although invoices will be eligible for reimbursement back to the date of the executed contract, they will be held until the Board Resolution is received. Please see **Attachment F** for sample language of a Board Resolution.

**Waivers:** A qualifying unit of local government may waive its right to a direct grant award and request that such unit's funds be awarded to and expended for its benefit by a larger or contiguous unit of local government. Please see **Attachment G** for the pertinent waiver documentation.

**Complete Grant Application Submittal:** A complete grant application includes the application document, Federal Performance Measures form(s) and governing body's resolution. Additionally, waiver documents are required from any applicant receiving funds waived from another locality.

**Data Collection/Progress Report Requirements:** Grantees must submit quarterly progress reports, including the mandatory federal data and project progress notes, utilizing the JABG Progress Report form provided on the BSCC website <http://www.bscc.ca.gov>

**The Federal Funding Accountability and Transparency Act:** - The intent of the Federal Funding Accountability and Transparency Act (FFATA) is to empower every American with the ability to hold the government accountable for each spending decision. The end result is to reduce wasteful spending in the government. The FFATA legislation requires information on federal awards (federal financial assistance and expenditures) be made available to the public via a single, searchable website, which is [www.USASpending.gov](http://www.USASpending.gov). Therefore, if awarded as a grant recipient, your Grant Agreement information will be uploaded to the FFATA Subaward Reporting System via the DUNS # supplied on the Grant Application (Section I).

**Monitoring and Project Assessment:** The BSCC staff will conduct periodic monitoring of each project to assess whether the project is in compliance with grant requirements and making progress toward grant objectives and provide technical assistance as needed regarding fiscal, programmatic, evaluation, and administrative requirements. A sample of the BSCC's grant project monitoring report is provided as **Attachment H**; however, items within the report may be subject to change for the JABG grantees.

Additionally, the BSCC staff has been certified in conducting program assessments designed to determine the extent to which projects are using effective correctional practices that are aligned with recidivism reduction. This technical assistance and follow-up training will be available to JABG grantees as time and resources of the BSCC allow. See **Attachment I** for a description of this assessment process.

**Audit:** Grantees must submit an audit of expenditures within 120 days of the end of the grant period. Reasonable and necessary extensions to the timeframe may be granted if requested. Grantees may choose to submit either a program specific audit or a federal single audit. In addition, the BSCC reserves the right to require a financial audit any time between the execution of the Grant Agreement and 60 days after the end of the grant period.



SUMMARY OF KEY DATES	
May 29, 2015	Grant Applications due to the BSCC (one copy submitted by email <b>and</b> a second copy via U.S. mail)
July 1, 2015	Grant year begins
November 15, 2015	First quarterly progress report due covering July – Sept. 2015 First quarterly financial invoice due covering July – Sept. 2015
February 15, 2016	Second quarterly progress report due covering Oct. – Dec. 2015 Second quarterly financial invoice due covering Oct. – Dec. 2015
May 15, 2016	Third quarterly progress report due covering Jan. – Mar. 2016 Third quarterly financial invoice due covering Jan. – Mar. 2016
June 30, 2016	Grant year ends
August 15, 2016	Fourth quarterly progress report due covering Apr. – June 2016 Fourth quarterly financial invoice due covering Apr. – June 2016
October 31, 2016	Final audit report due (unless extension granted)

## CONTACT AND PROGRAM INFORMATION

Questions regarding this grant application process may be directed to:

Colleen Stoner, Field Representative  
 Board of State and Community Corrections  
 Corrections Planning and Program Division  
 2590 Venture Oaks Way, Suite 200  
 Sacramento, CA 95833

Phone Number: (916) 324-9385  
 Fax Number: (916) 322-2461  
 Email: [colleen.stoner@bscc.ca.gov](mailto:colleen.stoner@bscc.ca.gov)

For more information about the JABG Program, including fiscal and progress reporting forms and the Grant Contract Administration and Audit Guide, is also available on the BSCC's website at <http://www.bscc.ca.gov>

**JUVENILE ACCOUNTABILITY BLOCK GRANT (JABG) PROGRAM****2015/16 DIRECT ALLOCATION GRANT APPLICATION****SECTION I: APPLICANT INFORMATION****A. APPLICANT AND CONTACT INFORMATION**

APPLICANT NAME	TELEPHONE NUMBER	CFDA# and DUNS #	FEDERAL EMPLOYER IDENTIFICATION NUMBER	
County of Orange	(714) 834-3600	<b>16.523</b> 038417239	95-6000928	
STREET ADDRESS	CITY	STATE	ZIP CODE	
401 Civic Center Drive West	Santa Ana	CA	92701	
MAILING ADDRESS (if different)	CITY	STATE	ZIP CODE	
P.O. Box 808	Santa Ana	CA	92701	

**B. PROJECT TITLE****C. PROGRAM PURPOSE AREA****D. AMOUNT OF FUNDS REQUESTED**

Orange County JABG Project	5: Funding for Prosecutors	\$ 133,615
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**E. BRIEF DESCRIPTION OF PROJECT**

This program is designed to hold juvenile sex offenders accountable and to reduce recidivism.

**F. IMPLEMENTING AGENCY**

Grant Period: July 1, 2015 thru June 30, 2016

AGENCY NAME			
Orange County District Attorney's Office			
NAME, TITLE OF PROJECT DIRECTOR			TELEPHONE NUMBER
Carol Henson, Assistant District Attorney			(714) 935-7438
STREET ADDRESS			FAX NUMBER
341 The City Drive South			(714) 935-6351
CITY	STATE	ZIP CODE	E-MAIL ADDRESS
Orange	CA	93688	<a href="mailto:Carol.Henson@da.ocgov.com">Carol.Henson@da.ocgov.com</a>

**G. DESIGNATED FINANCIAL OFFICER**

NAME, TITLE			TELEPHONE NUMBER
Kim Dinh, Fiscal Services Manager			(714) 347-8439
STREET ADDRESS			FAX NUMBER
401 Civic Center Drive West			(714) 834-4366
CITY	STATE	ZIP CODE	E-MAIL ADDRESS
Santa Ana	CA	92701	<a href="mailto:Kim.Dinh@da.ocgov.com">Kim.Dinh@da.ocgov.com</a>

**H. DAY-TO-DAY PROJECT CONTACT PERSON**

NAME AND TITLE			TELEPHONE NUMBER
Lori Stevens, Grants Coordinator			(714) 347-8411
STREET ADDRESS			FAX NUMBER
401 Civic Center Drive West			(714) 834-4366
CITY	STATE	ZIP CODE	E-MAIL ADDRESS
Santa Ana	CA	92701	<a href="mailto:Lori.Stevens@da.ocgov.com">Lori.Stevens@da.ocgov.com</a>

**I. APPLICANT'S AGREEMENT**

By submitting this application, the applicant assures that it will abide by the laws, policies and procedures governing this funding.

NAME AND TITLE OF AUTHORIZED OFFICER (PERSON WITH LEGAL AUTHORITY TO SIGN)				TELEPHONE NUMBER
Tony Rackauckas				(714) 834-3600
STREET ADDRESS	CITY	STATE	ZIP CODE	FAX NUMBER
401 Civic Center Drive West	Santa Ana	CA	92701	(714) 834-4326
MAILING ADDRESS (if different)	CITY	STATE	ZIP CODE	E-MAIL ADDRESS
P.O. Box 808	Santa Ana	CA	92701	<a href="mailto:Tony.Rackauckas@da.ocgov.com">Tony.Rackauckas@da.ocgov.com</a>
APPLICANT'S SIGNATURE				DATE

## SECTION II: PROJECT INFORMATION

### A. PROJECT DESCRIPTION:

**Part I:** In the space below #5, provide the following project information:

1. Describe the project(s)/program(s) to be supported with JABG funds.
2. Define project goals and major activities/services.
3. Define the juvenile justice population(s) to be served by the project, including the estimated number of youth.
4. Support the project need with local data/information.
5. Describe staffing, including classification and number of staff required to achieve project goals.

This project is designed to enhance public safety and to raise the level of accountability of juvenile sex offenders in Orange County. The program provides for one experienced Deputy District Attorney (DDA) to focus solely on juvenile sex offender cases.

The goal of the project is to prosecute juvenile sex offender cases more effectively. The program utilizes the vertical prosecution model, whereby a single prosecutor follows the case from the point of charting, through witness preparation, trial, and disposition. Vertical prosecution for sex offense cases has multiple benefits including the following: reducing the number of individuals to whom the victim must provide statements; maintaining consistency and continuity of case processing; and promoting prosecutor familiarity with the victim and the facts of each case. As part of the comprehensive effort to hold juvenile sex offenders accountable, the Health Care Agency provides mental health counseling, and the Probation Department assists the District Attorney's Office and Juvenile Court in the pre- and post-disposition of sex offender cases.

The target population is juvenile sex offenders in Orange County. Juveniles who perpetrate ex offenses are defined as those who commit any sexual act against the victim's will, without consent, or in an aggressive, exploitive, or threatening manner. They are usually between 12 and 17 years of age and are mostly male. The estimated number of youth to be "served" (cases to be reviewed) is 100.

Juvenile perpetrated sexual aggression has become a problem of major concern. In Fiscal Year 2013-2014, the Orange County District Attorney's JABG Program filed a total of 74 juvenile sex offense cases. During the same year, a total of 52 cases were resolved. Because the legal issues are very complex, these cases require further investigation, more preparation time, and lengthier court trials. Even after the trial or plea, the case remains very active because the probationer must be monitored closely with many progress reviews. Long-term data on the number and percent of youth who re-offend demonstrate the effectiveness of the program in reducing juvenile sex crimes in Orange County. Of the 562 juveniles with dispositions since 2008, only 14 (or two percent) have been charged with a new sex-related offense.

The JABG funding provides salary support for one experienced DDA to work full-time on juvenile sex offender cases. The DDA will continue to focus on the most serious of the sex offense cases and on any subsequent cases involving juvenile sex offenders.

**Part II:** Further identify the target population for your program by completing the table below. Place an "X" next to at least one population segment (or "not applicable") in each of the six designated areas. Multiple boxes may be checked in any one area. Each "X" shall indicate the populations, if any, to which the program intends to offer targeted services. Targeted services include any services or approaches **specifically designed** to meet the needs of the population (e.g. gender specific, culturally based, developmentally appropriate services).

TARGET POPULATION	
<b>1. RACE</b>	<b>4. AGE</b>
<input checked="" type="checkbox"/> Not applicable	<input type="checkbox"/> Not applicable
<input type="checkbox"/> American Indian/Alaskan Native	<input type="checkbox"/> Under 11
<input type="checkbox"/> Asian	<input checked="" type="checkbox"/> 12-13
<input type="checkbox"/> Black/African American	<input checked="" type="checkbox"/> 14-15
<input type="checkbox"/> Hispanic or Latino (of any race)	<input checked="" type="checkbox"/> 16-17
<input type="checkbox"/> Native Hawaiian/Other Pacific Islander	<input type="checkbox"/> 18 and over*
<input type="checkbox"/> Other Race	
<input type="checkbox"/> White/Caucasian	
<b>2. JUSTICE</b>	<b>5. GEOGRAPHIC</b>
<input type="checkbox"/> At-Risk Population (no prior offense)	<input checked="" type="checkbox"/> Not applicable
<input type="checkbox"/> First Time Offenders	<input type="checkbox"/> Rural
<input type="checkbox"/> Repeat Offenders	<input type="checkbox"/> Suburban
<input checked="" type="checkbox"/> Sex Offenders	<input type="checkbox"/> Tribal
<input type="checkbox"/> Status Offenders	<input type="checkbox"/> Urban
<input type="checkbox"/> Violent Offenders	
<b>3. GENDER</b>	<b>6. OTHER POPULATIONS</b>
<input checked="" type="checkbox"/> Not applicable	<input checked="" type="checkbox"/> Not applicable
<input type="checkbox"/> Male	<input type="checkbox"/> Mental Health
<input type="checkbox"/> Female	<input type="checkbox"/> Pregnant
	<input type="checkbox"/> Substance Abuse
	<input type="checkbox"/> Truant/Dropout

\*Participants 18 years and over must be under the jurisdiction of the juvenile justice system.

**PROGRAM PURPOSE AREA(S):** All funded projects must fall within one or more federally recognized purpose areas established for JABG. **Attachment D** includes a detailed listing of the 18 program purpose areas from which each applicant must choose. Each separate purpose area identified in this section will require subsequent data reporting on quarterly progress reports to the BSCC. For this reason, applicants are encouraged to consolidate their programs into one program purpose area whenever possible. In addition to the Program Purpose areas, and as mentioned previously, the SACJJDP encourages JABG recipients to align the use of their direct allocation with the three priority areas that are identified in the SACJJDP’s Strategic Plan. The three priority areas are: (1) Disproportionate Minority Contact, (2) Evidence-Based Practices, and (3) a strategy to support efforts to develop and strengthen services, programs, and policies that promote positive outcomes for youth, their families, and communities. More information about these priority areas is provided in the Overview of Grant Award section of this grant application.

In the space below, please indicate the selected program purpose area(s) by number and topic, and the federal dollar amount allotted to each. (Example: #8 Juvenile Drug Courts - \$47,189)

**#5 Funding for Prosecutors - \$133,615**

**B. FEDERAL PERFORMANCE MEASURES:** All grantees must report data to the BSCC on mandatory **Core Measures** developed by the OJJDP (see table below). Additionally, grantees are to report on the performance indicators for each program purpose area identified in their grant application. Once a purpose area(s) has been chosen in Section II-A above, applicants are to click the corresponding PDF link(s) below to locate the performance measure grid that identifies the data to be collected and reported. Please note the grid identifies the mandatory measures to be collected in the “Output/Outcome Measures” column and the precise data to be reported in the “Reporting Format” column. Applicants must select **at least one** Output Measure **and** one

Outcome Measure for each program purpose area identified. In the space below, please indicate the selected program purpose area(s) by number and topic, along **with at least one** Output Performance Measure **and one** Outcome Performance Measure that will be reported throughout the grant period. (Example: #8 Juvenile Drug Courts – Output: Measure/Number of drug court slots – Outcome: Measure/Number and percent of eligible youth to enter the drug court)

**C. #5 Funding for Prosecutors - Output Measure #125/Number of dollars spent to support prosecutors dealing with violence cases – Outcome Measure #145/Average number of days from assignment to closing a case.**

Data to be collected will fall into either one or both of the following categories:

- Direct Service - Defined as an actual service with an individual or group which could take the form of mentoring, counseling, or educational activities. The efforts of these services are defined as prevention, intervention, or rehabilitative.
- System Improvement – Defined as efforts to make desired changes in overall practices, policies or procedures through activities such as hiring personnel, providing training or technical assistance, purchasing equipment/supplies or new information systems, or conducting research.

Grantees must determine which category best describes their project, as this will later determine the data to be collected in the quarterly progress reports.

## JABG PURPOSE AREAS

### **Core Measures**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **1 Graduated Sanctions**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **2 Facilities**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **3 Hiring Court Staff/Pretrial Services**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **4 Hiring Prosecutors**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **5 Funding for Prosecutors**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **6 Training Law Enforcement/Court Personnel**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **7 Gun Courts**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **8 Drug Courts**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **9 Juvenile Records**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **10 Information Sharing**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **11 Accountability-Based Programs**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **12 Risk/Needs Assessments**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **13 School Safety**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **14 Restorative Justice**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **15 Court/Probation Programming**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **16 Hiring Detention/Corrections staff**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **17 Reentry**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

### **18 Indigent Defense**

Performance Measures Matrix

([PDF](#) | [MS Word](#))

## SECTION III: BUDGET INFORMATION

A. WAIVER AND MATCH CALCULATION: Completion of this segment of the budget section is only for those applicants receiving waivers of funding from other jurisdictions. Applicants not receiving waivers may skip to the next segment – part B of this budget section.

1.	Applicant unit of local government direct grant amount	(A)	\$	0
2.	Additional direct grants received from other eligible recipients (waivers):			
	Waiving jurisdiction:	Waiver Amount:		
		\$		0
		\$		0
		\$		0
	Total amount from other recipients	(B)	\$	0
3.	Total amount of federal award (A + B)	(C)	\$	0
4.	Cash Match (C / .9 x .1) (round to nearest dollar)	(D)	\$	0
5.	Total Project Costs (C + D) (round to nearest dollar)	(E)	\$	0

NOTE: The above Waiver and Match table is an Excel document. Double click on the document; fill in the numbers for auto calculation, then save.

B. BUDGET LINE ITEM TOTALS: Please complete the applicable fields in the following table for the proposed budget.

- Administrative overhead may not exceed 5% of the total grant funds requested.
- With the exception of new and permanent construction projects requiring a 50% cash match, the required cash match for all other projects is 10% of the total project costs. See **Attachment A** for pre-calculated 10% match amounts based on federal formula (federal allocation divided by 0.9 X .10 for each line item).
- Other may include travel related costs.

Budget Line Items	Grant Funds	Cash Match	Total
Salaries and Benefits	\$ 113,573.00	\$ 12,619.00	\$ 126,192.00
Services and Supplies	\$ 2,672.00	\$ 297.00	\$ 2,969.00
Professional Services	\$ 17,370.00	\$ 1,930.00	\$ 19,300.00
CBO Contracts			\$ -
Administrative Overhead			\$ -
Fixed Assets/Equipment			\$ -
Other			\$ -
<b>Total</b>	<b>\$ 133,615.00</b>	<b>\$ 14,846.00</b>	<b>\$ 148,461.00</b>

NOTE: The budget table is an Excel document. Double click on the document; fill in the numbers for auto calculation, then save.

**D. BUDGET LINE ITEM DETAILS:** Provide sufficient detail/breakdown to explain how the requested funds outlined in the table above will be expended in each applicable line item. Detail total must equal detail of line item totals in above table. Identify match items, their respective dollar amounts, and source of the match funds.

**1. SALARIES AND BENEFITS:** Number of staff, classification, salary and benefits.

A total of \$86,791 is allocated to the salary of the full-time Deputy District Attorney (DDA) assigned to the project. This includes \$78,112 in grant funds and a cash match of \$8,679. An additional \$39,401 (\$35,461 in grant funds and a cash match of \$3,940) is allocated to the benefits of the DDA. Negotiated benefits include retirement, group health insurance, dental insurance, life and AD&D insurance, salary continuance insurance, unemployment insurance, workers' compensation insurance, Medicare, attorney bar fees and optional benefit plan. The salary and benefits for the DDA total \$126,192 and account for 85 percent of the total program budget.

**2. SERVICES AND SUPPLIES:** Includes leases, rent, utilities, travel and training.

A total of \$2,969 (\$2,672 in grant funds and a cash match of \$297) is allocated to the Probation Department for staff to participate in trainings and conferences related to the assessment and treatment of juvenile sex offenders. This accounts for approximately two percent (2%) of the program budget.

**3. PROFESSIONAL SERVICES:** Includes evaluator, consultant services, therapists, and other professionals as required.

Thirteen percent (13%) of the total program budget, or \$19,300 is allocated to the Health Care Agency for mental health services for juvenile sex offenders. This includes \$17,370 in grant funds and \$1,930 in cash match funds.

**4. COMMUNITY-BASED ORGANIZATIONS:** Name of organization and services to be provided.

None budgeted.

**5. ADMINISTRATIVE OVERHEAD:** Indicate percentage and how calculated. This total may not exceed 5% of the grant funds.

None budgeted.

**6. FIXED ASSETS/EQUIPMENT:** Office equipment, vehicles, and other equipment necessary to perform program activities.

None budgeted.

**7. OTHER:** Any other items not covered above but necessary to meet program goals.

None budgeted.



## SECTION IV: LOCAL ADVISORY BOARD

In meeting the federal requirement, indicate in the spaces below the membership of the locally designated advisory board charged with reviewing the plan for expending JABG funds.

**Date of meeting to approve grant application: May 21, 2015**

<b><u>Name</u></b>	<b><u>Title</u></b>	<b><u>Agency</u></b>
Steve Sentman	Chief Probation Officer	Probation Department
Margot Carlson	Executive Director	Community Services Program
Bob Peterson	Captain	Sheriff-Coroner
Todd Elgin	Chief, Garden Grove Police	Local Law Enforcement
Tracy Lesage	Assistant Public Defender	Public Defender
Carol Henson	Assistant District Attorney	District Attorney
Mary Hale	Chief, Behavioral Health	Health Care Agency
Karen Ruan	Executive Director	Orange County Bar Foundation
Michelle Steel	Supervisor	Board of Supervisors
Rick Martin	Assistant Superintendent	Board of Education
Mike Ryan	Director	Social Services Agency
Vacant	Juvenile Court Representative	Superior Court
Vacant		Community-Based Drug and Alcohol Rep
Vacant		Business Representative

## SECTION V: BOARD OF SUPERVISORS' RESOLUTION

Applicants must submit a resolution from the City Council/Board of Supervisors addressing specified issues. **Please see Attachment F for a Sample Resolution.** The resolution need not be submitted at the same time as the grant application document; however, the original resolution or copy thereof must be provided to the BSCC before reimbursements can be sought. Resolutions may be directed by mail to the JABG Coordinator, Colleen Stoner at the Board of State and Community Corrections, 2590 Venture Oaks Way, Suite 200, Sacramento, CA 95833.

## SECTION VI: AUDIT IDENTIFICATION

Grant recipients must submit an audit of expenditures within 120 days following the end of the grant period. Grantees may choose either a program specific audit or a single federal audit. Federal guidelines allow grant recipients receiving \$500,000 or more in federal funds (from all sources including pass-through sub-awards) in a fiscal year to use their federal juvenile justice grant funds to pay for the cost of the audit. Grantees falling below the \$500,000 threshold must use non-federal funds (i.e., match funds) to pay for audit costs. For purposes of this grant application, please **check one of the boxes** below to indicate the grantee's choice for meeting the audit requirement.

In conformance with Federal OMB Circular #A-133, and the California State Controller's Accounting Standards and Procedures Chapter 23, Grant Accounting Index, the identified grant will be included in the City/County **Single Federal Audit Report**, which will be submitted to the BSCC within the required timeframe of 120 days from the end of the 12-month grant period. NOTE: Should an extension be needed, please provide in advance of the deadline a written justification that indicates reasons for the extension and the timeframe needed.

OR

In conformance with Federal OMB Circular #A-133, and the California State Controller's Accounting Standards and Procedures Chapter 23, Grant Accounting Index, the grantee will provide a **Program Specific Final Audit Report** to the BSCC within the required timeframe of 120 days from the end of the 12-month grant period.

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PLEASE SUBMIT TWO COPIES OF THE COMPLETED GRANT APPLICATION  
BY MAY 29, 2015

One copy by email to [colleen.stoner@bscc.ca.gov](mailto:colleen.stoner@bscc.ca.gov). The second copy (signed original) to be submitted via U.S. mail, private carrier, or hand-delivered to:

Board of State and Community Corrections  
Corrections Planning and Programs Division  
2590 Ventura Oaks Way, Suite 200  
Sacramento, CA 95833  
Attn: Colleen Stoner, Field Representative

**\*\*Please note new address**

**ATTACHMENT A  
FFY 2015/16 DIRECT ALLOCATIONS FOR ELIGIBLE LOCALITIES**

(THE 2015/16 DIRECT ALLOCATIONS ARE BASED ON CALIFORNIA'S 2013/14 FEDERAL ALLOCATION)

<b>LOCALITY</b>	<b>DIRECT ALLOCATION</b>	<b>DIRECT ALLOCATION WITH INCREASE</b>	<b>10% CASH MATCH</b>	<b>TOTAL PROJECT COST</b>
<b>Alameda</b> , County of	\$38,492	\$83,681	\$9,298	\$92,979
<b>Contra Costa</b> , County of	\$22,347	\$48,582	\$5,398	\$53,980
<b>Fresno</b> , County of	\$19,674	\$42,771	\$4,752	\$47,523
<b>Kern</b> , County of	\$22,000	\$47,827	\$5,314	\$53,141
<b>Los Angeles</b> , City of	\$50,406	\$109,581	\$12,176	\$121,757
<b>Los Angeles</b> , County of	\$251,425	\$546,592	\$60,732	\$607,324
<b>Monterey</b> , County of	\$10,254	\$22,292	\$2,477	\$24,769
<b>Oakland</b> , City of	\$12,774	\$27,770	\$3,086	\$30,856
<b>Orange</b> , County of	\$61,461	\$133,615	\$14,846	\$148,461
<b>Riverside</b> , County of	\$41,197	\$89,561	\$9,951	\$99,512
<b>Sacramento</b> , County of	\$45,854	\$99,686	\$11,076	\$110,762
<b>San Bernardino</b> , County of	\$40,405	\$87,839	\$9,760	\$97,599
<b>San Diego</b> , City of	\$13,656	\$29,688	\$3,299	\$32,987
<b>San Diego</b> , County of	\$66,929	\$145,502	\$16,167	\$161,669
<b>San Francisco</b> , City/County of	\$35,987	\$78,235	\$8,693	\$86,928
<b>San Joaquin</b> , County of	\$16,808	\$36,540	\$4,060	\$40,600
<b>San Mateo</b> , County of	\$18,558	\$40,345	\$4,483	\$44,828
<b>Santa Barbara</b> , County of	\$12,701	\$27,612	\$3,068	\$30,680
<b>Santa Clara</b> , County of	\$49,715	\$108,079	\$12,009	\$120,088
<b>Sonoma</b> , County of	\$15,540	\$33,784	\$3,754	\$37,538
<b>Stanislaus</b> , County of	\$11,021	\$23,959	\$2,662	\$26,621
<b>Tulare</b> , County of	\$10,679	\$23,216	\$2,580	\$25,796
<b>Ventura</b> , County of	\$22,872	\$49,723	\$5,525	\$55,248
<b>TOTALS</b>	<b>\$890,755</b>	<b>\$1,936,480</b>	<b>\$215,166</b>	<b>\$2,151,646</b>

**ATTACHMENT B**  
**RESOURCES: EFFECTIVE EVIDENCE-BASED PROGRAMS,  
PRACTICES, AND STRATEGIES**

The following Web site resources are provided as they may be useful to applicants in the proposal development process. The BSCC does not consider this list exhaustive and it is offered only as a starting point for applicants to use in researching evidence-based programs, practices, and strategies.

Blueprints for Violence Prevention

<http://www.colorado.edu/cspv/blueprints/index.html>

California Institute of Behavioral Health Solutions

<http://www.cibhs.org/evidence-based-practices-0>

Coalition for Evidence-Based Policy

<http://evidencebasedprograms.org/>

CrimeSolutions.gov

<http://www.crimesolutions.gov/>

Justice Research and Statistic Association

<http://www.irsa.org/>

National Institute of Corrections

<http://nicic.gov/Library/>

National Institute of Justice, New Tool for Law Enforcement Executives

<http://nij.gov/five-things/>

National Reentry Resource Center

<http://nationalreentryresourcecenter.org/>

Office of Juvenile Justice and Delinquency Prevention Model Program Guide

<http://www.ojjdp.gov/mpg/>

Promising Practices Network

<http://www.promisingpractices.net/>

Reducing Recidivism to Increase Public Safety: A Cooperative Effort by Courts and Probation

<http://www.courts.ca.gov/documents/EVIDENCE-BASED-PRACTICES-Summary-6-27-11.pdf>

Substance Abuse and Mental Health Services Administration

[www.samhsa.gov/ebpwebguide](http://www.samhsa.gov/ebpwebguide)

Substance Abuse and Mental Health Services Administration (SAMHSA) National Registry of Evidence-Based Programs and Practices

<http://www.nrepp.samhsa.gov>

University of Cincinnati, Effective Programs/Curricula Recommendations

[http://www.bscc.ca.gov/downloads/Univ\\_of\\_Cincinnati\\_Curricula\\_Recommendations\\_Oct\\_2011.pdf](http://www.bscc.ca.gov/downloads/Univ_of_Cincinnati_Curricula_Recommendations_Oct_2011.pdf)

Washington State Institute for Public Policy

<http://www.wsipp.wa.gov/>

**ATTACHMENT C**  
**STATE OF CALIFORNIA: CONTRACT AND GENERAL TERMS AND CONDITIONS**

***\*DRAFT CONTRACT: CHANGES IN PROGRESS\****

**<NAME OF FUNDING AWARD>**

This Grant Agreement is between the State of California,  
Board of State and Community Corrections, hereafter referred to as "BSCC"  
and  
**County,**

An entity duly organized, existing and acting pursuant to the laws of the State of California,  
hereafter referred to as the "Grantee".

The parties agree as follows:

**SECTION 1: PROJECT SUMMARY**

**<Insert a brief synopsis of the project summary based on the Request for Proposals/Request for Applications>**

**SECTION 2: ASSURANCES**

- A. Grantee agrees to comply with all conditions of this Grant Agreement, all standard Grant Agreement conditions as contained in Exhibit A, all required assurances as contained in Exhibit B, general terms and conditions as contained in Exhibit C, and all budget items and conditions as contained in the Application for Funding/Grant Proposal, attached hereto and made part of this Grant Agreement.
- B. Grantee agrees to comply with the financial and administration requirements set forth in the most current edition of the BSCC's *Grant Administration and Audit Guide: Federal and State Grants*.

**SECTION 3: PROJECT OFFICIALS**

- A. The BSCC's Executive Director or designee shall be the BSCC's representative for administration of the Grant Agreement and shall have authority to make determinations relating to any controversies that may arise under or in connection with the interpretation, performance, or payment for work performed under this Grant Agreement. Disputes shall be resolved in accordance with the provisions of Exhibit A.
- B. The Grantee's project officials shall be those identified as follows and as specified in Section 1 of the Application for Funding (i.e., Request for Proposals or Request for Applications):

*Authorized officer with legal authority to sign:*

NAME: **<Enter information>**  
TITLE: **<Enter information>**  
ADDRESS: **<Enter information>**  
TELEPHONE: **<Enter information>**

FAX: <Enter information>  
EMAIL: <Enter information>

*Designated financial officer authorized to receive warrants:*

NAME: <Enter information>  
TITLE: <Enter information>  
ADDRESS: <Enter information>  
TELEPHONE: <Enter information>  
FAX: <Enter information>  
EMAIL: <Enter information>

- C. Either party may change its project representatives upon written notice to the other party. Grant Project Contact Information Sheet is available on the BSCC's website at:  
[http://www.bscc.ca.gov/s\\_correctionsplanningandprograms.php](http://www.bscc.ca.gov/s_correctionsplanningandprograms.php).

#### **SECTION 4: QUARTERLY PROGRESS REPORTS**

- A. Grantee will submit quarterly progress reports in a format prescribed by the BSCC. These reports, which will describe progress made on program objectives and include required data, shall be submitted according to the following schedule:

##### Progress Reporting Periods

##### Due (Not Later Than):

- |                                 |            |
|---------------------------------|------------|
| 1. <Quarter 1 reporting period> | <Due date> |
| 2. <Quarter 2 reporting period> | <Due date> |
| 3. <Quarter 3 reporting period> | <Due date> |
| 4. <Quarter 4 reporting period> | <Due date> |

- A. Grantee shall submit all other reports and data as required by the BSCC.

#### **SECTION 5: QUARTERLY FINANCIAL INVOICES**

- A. The Grantee shall be paid in arrears by submitting an invoice (Form 201) to the BSCC that outlines actual expenditures claimed for the reporting period.

##### Invoice Reporting Periods

##### Due (Not Later Than):

- |                                 |            |
|---------------------------------|------------|
| 1. <Quarter 1 reporting period> | <Due date> |
| 2. <Quarter 2 reporting period> | <Due date> |
| 3. <Quarter 3 reporting period> | <Due date> |
| 4. <Quarter 4 reporting period> | <Due date> |

- B. An invoice is due to the BSCC even when grant funds are not expended during the reporting period (zero dollar request for reimbursement).

#### **SECTION 6: GRANT AMOUNT AND LIMITATION**

In no event shall the BSCC be obligated to pay any amount in excess of the grant award. Grantee waives any and all claims against the BSCC, and the State of California on account of project costs that may exceed the sum of the grant award.

**SECTION 7: AVAILABILITY OF FUNDS**

This Grant Agreement is valid and enforceable only if sufficient funds are made available by the United States Congress and California Legislature. The outlined provisions, terms and funding may change at any time during the life of this Grant Agreement. Grantee agrees that the BSCC's obligation to pay any sum to the Grantee under any provision of this agreement is contingent upon the availability of sufficient funds.

**SECTION 8: BUDGET**

<i>LINE ITEM</i>	<b>GRANT FUNDS</b>
<b>1. Salaries and Benefits</b>	<b>\$0</b>
<b>2. Services and Supplies</b>	<b>\$0</b>
<b>3. Professional Services (Sub-Contractors/Consultants)</b>	<b>\$0</b>
<b>4. Community-Based Organization (CBO) Contracts</b>	<b>\$0</b>
<b>5. Indirect Costs</b>	<b>\$0</b>
<b>6. Fixed Assets/Equipment</b>	<b>\$0</b>
<b>7. Other (Including Training, Travel, etc.)</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$0</b>

**SECTION 9: SCOPE OF WORK**

Grantee agrees to implement and complete the project in accordance with the approved Application for Funding.

**SECTION 10: CONFLICTS BETWEEN DOCUMENT TERMS**

In the event of any inconsistency in the Grant Agreement, except as otherwise provided herein, the inconsistency shall be resolved by giving precedence in the following order:

- 1) Grant Agreement Sections 1 through 10
- 2) Exhibit A, Standard Conditions



## **CONTRACT EXHIBIT A STANDARD CONDITIONS**

### **ARTICLE 1: ASSIGNMENT**

This Agreement is not assignable by the Grantee, either in whole or in part, without the consent of the BSCC and the State of California in the form of a formal written amendment.

### **ARTICLE 2: AMENDMENT**

No amendment or variation of the terms of this Agreement shall be valid unless made in writing, signed by the parties and approved as required. No oral understanding or agreement not incorporated in this Agreement is binding on any of the parties.

### **ARTICLE 3: PROJECT COSTS**

- A. The BSCC's *Grant Administration and Audit Guide: Federal and State Grants* outlines eligible and ineligible project costs, as well as match and project income requirements. Grantee is responsible for ensuring that all invoices contain only eligible project costs.

### **ARTICLE 4: GRANTEE'S GENERAL RESPONSIBILITY**

Grantee is responsible for the project activities identified in the original Application for Funding/Grant Proposal submitted to BSCC. Review and approval by the BSCC is solely for the purpose of proper administration of grant funds, and shall not be deemed to relieve or restrict the Grantee's responsibility.

### **ARTICLE 5: GRANTEE ASSURANCES AND COMMITMENTS**

- A. Compliance with Laws and Regulations  
This Grant Agreement is governed by and shall be interpreted in accordance with the laws of the State of California. Grantee shall at all times comply with all applicable State laws, rules and regulations, and all applicable local ordinances.
- B. Fulfillment of Assurances and Declarations  
Grantee shall fulfill all assurances, declarations, representations, and statements made by the Grantee in the Application for Funding/Grant Proposal, documents, amendments, approved modifications, and communications filed in support of its request for grant funds.
- C. Use of Grant Funds
  - 1) Grantee is responsible for ensuring that invoices submitted to the BSCC claim actual expenditures for eligible project costs. The BSCC's *Grant Administration and Audit Guide, Federal and State Grants* outlines eligible and ineligible project costs. Grantee shall, upon demand, remit to the BSCC any grant funds not expended for eligible project costs or an amount equal to any grant funds expended by the Grantee in violation of the terms, provisions, conditions or commitments of this Grant Agreement.
  - 2) Grant funds must be used to supplement existing funds for program activities and may not replace (supplant) non-State/grant funds that have been appropriated for the same purpose. Potential supplanting will be the subject of grant monitoring. Violations can result in a range of penalties (e.g. recoupment of monies provided under this grant, suspension of future program funding through BSCC grants, and civil/criminal penalties).

#### D. Permits and Licenses

Grantee agrees to procure all permits and licenses necessary to complete the project, pay all charges and fees, and give all notices necessary or incidental to the due and lawful proceeding of the project work.

#### E. Contracting Requirements

In accordance with the provisions of this Grant Agreement, the Grantee may contract with consultants for services needed to implement and/or support program activities. Grantee agrees that in the event of any inconsistency between the Grant Agreement, its Exhibits and Grantee's agreement for services with a contractor, the Grant Agreement and its Exhibits will prevail. Grantee shall ensure that the contractor complies with all requirements of the Grant Agreement, including those related to records in Article 8.

Grantee assures that for any contract awarded by the Grantee, such insurance and fidelity bonds, as is customary and appropriate, will be obtained.

Grantee agrees to place appropriate language in all contracts for work on the project requiring the Grantee's contractors to:

##### 1) Books and Records

Maintain adequate fiscal and project books, records, documents, and other evidence pertinent to the contractor's work on the project in accordance with generally accepted accounting principles. Adequate supporting documentation shall be maintained in such detail so as to permit tracing transactions from the invoices, to the accounting records, to the supporting documentation. These records shall be maintained for a minimum of three (3) years after the acceptance of the final grant project audit under the Grant Agreement, and shall be subject to examination and/or audit by the BSCC or designees, state government auditors or designees, or by federal government auditors or designees.

##### 2) Access to Books and Records

Make such books, records, supporting documentations, and other evidence available to the BSCC or designee, the Department of General Services, the Department of Finance, the Bureau of State Audits, and their designated representatives during the course of the project and for a minimum of three (3) years after acceptance of the final grant project audit. The Contractor shall provide suitable facilities for access, monitoring, inspection, and copying of books and records related to the grant-funded project.

##### 3) Non-discrimination Clause

During the performance of this Agreement, Contractor and its subcontractors shall comply with all Federal and State statutes relating to non-discrimination, including but not limited to prohibitions against discrimination on the basis of sex, race, color, ancestry, religious creed, national origin, physical disability (including HIV and AIDS), mental disability, medical condition, age or marital status.

### **ARTICLE 6: GRANTEE'S GENERAL RESPONSIBILITY**

Grantee is responsible for the project activities identified in the original Application for Funding/Grant Proposal submitted to BSCC. Review and approval by the BSCC is solely for the purpose of proper administration of grant funds, and shall not be deemed to relieve or restrict the Grantee's responsibility.

### **ARTICLE 7: PROJECT ACCESS**

Grantee shall ensure that the BSCC, or any authorized representative, will have suitable access to project activities, sites, staff and documents at all reasonable times during the grant period.

## **ARTICLE 8: RECORDS**

- A. The Grantee shall establish an official file for the project. The file shall contain adequate documentation of all actions taken with respect to the project, including copies of this Grant Agreement, approved program/budget modifications, financial records and required reports.
- B. The Grantee shall establish separate accounting records and maintain documents and other evidence sufficient to properly reflect the amount, receipt, and disposition of all project funds, including grant funds and any matching funds by the Grantee and the total cost of the project. Source documentation includes copies of all awards, applications, approved modifications, financial records and narrative reports.
- C. Personnel and payroll records shall include the time and attendance reports for all individuals reimbursed under the grant, whether they are employed full-time or part-time. Time and effort reports are required for consultants (contractors).
- D. The grantee shall maintain documentation of donated goods and/or services, including the basis for valuation.
- E. Grantee agrees to protect records adequately from fire or other damage. When records are stored away from the Grantee's principal office, a written index of the location of records stored must be on hand and ready access must be assured.
- F. All Grantee records relevant to the project must be preserved a minimum of three (3) years after closeout of the grant project and shall be subject at all reasonable times to inspection, examination, monitoring, copying, excerpting, transcribing, and auditing by the BSCC or designees. If any litigation, claim, negotiation, audit, or other action involving the records has been started before the expiration of the three-year period, the records must be retained until the completion of the action and resolution of all issues which arise from it or until the end of the regular three-year period, whichever is later.

## **ARTICLE 9: ACCOUNTING AND AUDIT REQUIREMENTS**

- A. Grantee agrees that accounting procedures for grant funds received pursuant to this Grant Agreement shall be in accordance with generally accepted government accounting principles and practices, and adequate supporting documentation shall be maintained in such detail as to provide an audit trail. Supporting documentation shall permit the tracing of transactions from such documents to relevant accounting records, financial reports and invoices.
- B. The BSCC reserves the right to call for a program or financial audit at any time between the execution of this Grant Agreement and 60 days following the end of the grant period. At any time, the BSCC may disallow all or part of the cost of the activity or action determined to not be in compliance with the terms and conditions of this Grant Agreement, or take other remedies legally available.

## **ARTICLE 10: CHANGES**

- A. Grantee shall immediately advise the BSCC of any significant problems or changes that arise during the course of the project.
- B. No change or modification in the project will be permitted without prior written approval from the BSCC. Changes may include modification to project scope, changes to

performance measures, compliance with collection of data elements, and other significant changes in the budget or program components contained in the Application for Funding. Changes shall not be implemented by the project until authorized by the BSCC.

- C. Under no circumstances will any budget item changes be authorized which would cause the project to exceed the amount of the grant award identified in this Grant Agreement. Further, in no event shall changes be authorized for the Indirect Costs/Administrative Overhead line item that would result in that item exceeding ten percent (10%) of the grant award.

## **ARTICLE 11: DISBURSEMENT**

The Grantee shall be paid in arrears on invoices submitted to the BSCC on the forms or processes determines by the BSCC, certifying the accuracy of the reports in accordance with generally accepted governmental accounting principles and BSCC regulations, guidelines, policies and procedures.

## **ARTICLE 12: WITHHOLDING OF GRANT DISBURSEMENTS**

- A. The BSCC may withhold all or any portion of the grant funds provided by this Grant Agreement in the event that the Grantee has materially and substantially breached the terms and conditions of this Grant Agreement.
- B. At such time as the balance of state funds allocated to the Grantee reaches five percent (5%), the BSCC shall withhold that amount as security, to be released to the Grantee upon compliance with all grant provisions, including: 1) submittal and approval of the final invoice; 2) submittal and approval of the final progress report; 3) submittal and approval of any additional required reports; and 4) submittal and approval of the final audit.
- C. The BSCC will not reimburse Grantee for costs identified as ineligible for grant funding. If grant funds have been provided for costs subsequently discovered to be ineligible, the BSCC may either withhold an equal amount from future payments to the Grantee or require repayment of an equal amount to the State by the Grantee.
- D. In the event that grant funds are withheld from the Grantee, the BSCC's Executive Director or designee shall notify the Grantee of the reasons for withholding and advise the Grantee of the time within which the Grantee may remedy the failure or violation leading to the withholding.

## **ARTICLE 13: TERMINATION**

- A. This Grant Agreement may be terminated at any time by the BSCC, where it appears that there will be lack of grant funds available to fulfill this Grant Agreement, provided that after such termination, the Grantee shall be entitled to an amount that equals the eligible project costs that have been incurred by the Grantee prior to such termination.
- B. This Grant Agreement may be terminated after the award of the Grant Agreement but prior to completion of the project, by the BSCC, upon action or inaction by the Grantee that constitutes a material and substantial breach of this Grant Agreement. Such action or inaction by the Grantee includes but is not limited to:
  - 1) Substantial alteration of the scope of the grant project without the prior written approval of the BSCC;
  - 2) Refusal or inability to complete the grant project in a manner consistent with the Application for Funding/Grant Proposal or approved modifications;
  - 3) Failure to provide the required local match share of the total project costs.

- 4) Failure to meet prescribed assurances, commitments, Grant Agreement, and recording, accounting, auditing, and reporting requirements.
- C. Prior to terminating the Grant Agreement under this provision, the BSCC shall provide the Grantee at least 30 days written notice stating the reasons for termination and effective date thereof. The Grantee may appeal the termination decision in accordance with Article 14.

#### **ARTICLE 14: DISPUTES**

- A. Grantee shall continue with the responsibilities under this Agreement during any dispute.
- B. The Grantee may appeal a BSCC staff decision on the basis of alleged misapplication, capricious interpretation of the regulations, policies and procedures, or substantial differences of opinion concerning the proper application of regulations, policies or procedures.
- C. If the Grantee is dissatisfied with an action of BSCC staff, the Grantee may appeal to the Deputy Director of the Corrections Planning and Programs Division of the BSCC. Such appeals shall be filed within 30 calendar days of the notification of action with which the Grantee is dissatisfied. The appeal shall be in writing, and shall:
  - State the basis for the dissatisfaction;
  - State the action being requested of the Deputy Director; and,
  - Include any correspondence/documentation related to the cause for dissatisfaction.
- D. The Deputy Director will review the correspondence and related documentation and render a decision on the appeal within 30 calendar days, except in those cases where the Grantee withdraws or abandons the appeal. The procedural time requirement may be waived with the mutual consent of the Grantee and the Deputy Director.
- E. The Deputy Director may render a decision based on the correspondence and related documentation submitted by the Grantee and may consider other relevant sources of information deemed appropriate. The decision of the Deputy Director shall be in writing and shall provide the rationale for the decision.
- F. If the Grantee is dissatisfied with the decision of the Deputy Director, the Grantee may file a request for review by the BSCC Executive Director. Such a request shall be filed within 30 calendar days after receipt of the Deputy Director's decision. The requested review shall be in writing, and shall:
  - State the basis for the dissatisfaction;
  - State the action being requested of the Executive Director; and
  - Include any correspondence/documentation related to the appeal.
- G. The Executive Director, after reviewing the appeal and the correspondence related to the review, may decide the matter on the record or request additional information. After a decision is made by the Executive Director, notice of the decision shall be mailed to the Grantee. The decision of the Executive Director shall be final.

## **ARTICLE 15: WAIVER**

The parties hereto may waive any of their rights under this Grant Agreement unless such waiver is contrary to law, provided that any such waiver shall be in writing and signed by the party making such waiver.

**CONTRACT EXHIBIT B  
GENERAL TERMS AND CONDITIONS**

1. **APPROVAL**: This Agreement is of no force or effect until signed by both parties and approved by the Department of General Services, if required. Contractor may not commence performance until such approval has been obtained.
2. **AMENDMENT**: No amendment or variation of the terms of this Agreement shall be valid unless made in writing, signed by the parties and approved as required. No oral understanding or Agreement not incorporated in the Agreement is binding on any of the parties.
3. **ASSIGNMENT**: This Agreement is not assignable by the Contractor, either in whole or in part, without the consent of the State in the form of a formal written amendment.
4. **AUDIT**: Contractor agrees that the awarding department, the Department of General Services, the Bureau of State Audits, or their designated representative shall have the right to review and to copy any records and supporting documentation pertaining to the performance of this Agreement. Contractor agrees to maintain such records for possible audit for a minimum of three (3) years after final payment, unless a longer period of records retention is stipulated. Contractor agrees to allow the auditor(s) access to such records during normal business hours and to allow interviews of any employees who might reasonably have information related to such records. Further, Contractor agrees to include a similar right of the State to audit records and interview staff in any subcontract related to performance of this Agreement. (Gov. Code §8546.7, Pub. Contract Code §10115 et seq., CCR Title 2, Section 1896).
5. **INDEMNIFICATION**: Contractor agrees to indemnify, defend and save harmless the State, its officers, agents and employees from any and all claims and losses accruing or resulting to any and all contractors, subcontractors, suppliers, laborers, and any other person, firm or corporation furnishing or supplying work services, materials, or supplies in connection with the performance of this Agreement, and from any and all claims and losses accruing or resulting to any person, firm or corporation who may be injured or damaged by Contractor in the performance of this Agreement.
6. **DISPUTES**: Contractor shall continue with the responsibilities under this Agreement during any dispute.
7. **TERMINATION FOR CAUSE**: The State may terminate this Agreement and be relieved of any payments should the Contractor fail to perform the requirements of this Agreement at the time and in the manner herein provided. In the event of such termination the State may proceed with the work in any manner deemed proper by the State. All costs to the State shall be deducted from any sum due the Contractor under this Agreement and the balance, if any, shall be paid to the Contractor upon demand.
8. **INDEPENDENT CONTRACTOR**: Contractor, and the agents and employees of Contractor, in the performance of this Agreement, shall act in an independent capacity and not as officers or employees or agents of the State.
9. **RECYCLING CERTIFICATION**: The Contractor shall certify in writing under penalty of perjury, the minimum, if not exact, percentage of post-consumer material as defined in the Public Contract Code Section 12200, in products, materials, goods, or supplies offered or sold to the State regardless of whether the product meets the requirements of Public Contract Code Section 12209. With respect to printer or duplication cartridges that comply with the requirements of Section 12156(e), the certification required by this subdivision shall specify that the cartridges so comply (Pub. Contract Code §12205).

10. NON-DISCRIMINATION CLAUSE: During the performance of this Agreement, Contractor and its subcontractors shall not unlawfully discriminate, harass, or allow harassment against any employee or applicant for employment because of age, ancestry, color, disability (mental and physical), exercising the right to family care and medical leave, gender, gender expression, gender identity, genetic information, marital status, medical condition, military or veteran status, national origin, political affiliation, race, religious creed, sex (includes pregnancy, childbirth, breastfeeding and related medical conditions), and sexual orientation.. Contractor and subcontractors shall insure that the evaluation and treatment of their employees and applicants for employment are free from such discrimination and harassment. Contractor and subcontractors shall comply with the provisions of the Fair Employment and Housing Act [Gov. Code §12990 (a-f) et seq.] and the applicable regulations promulgated thereunder (California Code of Regulations, Title 2, Section 7285 et seq.). The applicable regulations of the Fair Employment and Housing Commission implementing Government Code Section 12990 (a-f), set forth in Chapter 5 of Division 4 of Title 2 of the California Code of Regulations are incorporated into this Agreement by reference and made a part hereof as if set forth in full. Contractor and its subcontractors shall give written notice of their obligations under this clause to labor organizations with which they have a collective bargaining or other Agreement.

Contractor shall include the nondiscrimination and compliance provisions of this clause in all subcontracts to perform work under the Agreement.

11. CERTIFICATION CLAUSES: The CONTRACTOR CERTIFICATION CLAUSES contained in the document CCC 307 are hereby incorporated by reference and made a part of this Agreement by this reference as if attached hereto.

12. TIMELINESS: Time is of the essence in this Agreement.

13. COMPENSATION: The consideration to be paid Contractor, as provided herein, shall be in compensation for all of Contractor's expenses incurred in the performance hereof, including travel, per diem, and taxes, unless otherwise expressly so provided.

14. GOVERNING LAW: This contract is governed by and shall be interpreted in accordance with the laws of the State of California.

15. ANTITRUST CLAIMS: The Contractor by signing this agreement hereby certifies that if these services or goods are obtained by means of a competitive bid, the Contractor shall comply with the requirements of the Government Code Sections set out below.

a. The Government Code Chapter on Antitrust claims contains the following definitions:

1) "Public purchase" means a purchase by means of competitive bids of goods, services, or materials by the State or any of its political subdivisions or public agencies on whose behalf the Attorney General may bring an action pursuant to subdivision (c) of Section 16750 of the Business and Professions Code. 2) "Public purchasing body" means the State or the subdivision or agency making a public purchase. Government Code Section 4550.

b. In submitting a bid to a public purchasing body, the bidder offers and agrees that if the bid is accepted, it will assign to the purchasing body all rights, title, and interest in and to all causes of action it may have under Section 4 of the Clayton Act (15 U.S.C. Sec. 15) or under the Cartwright Act [Chapter 2 (commencing with Section 16700) of Part 2 of Division 7 of the Business and Professions Code], arising from purchases of goods, materials, or services by the bidder for sale to the purchasing body pursuant to the bid. Such assignment shall be made and become effective at the time the purchasing body tenders final payment to the bidder. Government Code Section 4552.



- c. If an awarding body or public purchasing body receives, either through judgment or settlement, a monetary recovery for a cause of action assigned under this chapter, the assignor shall be entitled to receive reimbursement for actual legal costs incurred and may, upon demand, recover from the public body any portion of the recovery, including treble damages, attributable to overcharges that were paid by the assignor but were not paid by the public body as part of the bid price, less the expenses incurred in obtaining that portion of the recovery. Government Code Section 4553.
  - d. Upon demand in writing by the assignor, the assignee shall, within one year from such demand, reassign the cause of action assigned under this part if the assignor has been or may have been injured by the violation of law for which the cause of action arose and (a) the assignee has not been injured thereby, or (b) the assignee declines to file a court action for the cause of action. See Government Code Section 4554.
16. CHILD SUPPORT COMPLIANCE ACT: For any Agreement in excess of \$100,000, the contractor acknowledges in accordance with Public Contract Code 7110, that:
- a. The contractor recognizes the importance of child and family support obligations and shall fully comply with all applicable state and federal laws relating to child and family support enforcement including, but not limited to, disclosure of information and compliance with earnings assignment orders, as provided in Chapter 8 (commencing with section 5200) of Part 5 of Division 9 of the Family Code; and
  - b. The contractor, to the best of its knowledge is fully complying with the earnings assignment orders of all employees and is providing the names of all new employees to the New Hire Registry maintained by the California Employment Development Department.
17. UNENFORCEABLE PROVISION: In the event that any provision of this Agreement is unenforceable or held to be unenforceable, then the parties agree that all other provisions of this Agreement have force and effect and shall not be affected thereby.
18. PRIORITY HIRING CONSIDERATIONS: If this Contract includes services in excess of \$200,000, the Contractor shall give priority consideration in filling vacancies in positions funded by the Contract to qualified recipients of aid under Welfare and Institutions Code Section 11200 in accordance with Pub. Contract Code §10353.
19. SMALL BUSINESS PARTICIPATION AND DVBE PARTICIPATION REPORTING REQUIREMENTS:
- a. If for this Contract Contractor made a commitment to achieve small business participation, then Contractor must within 60 days of receiving final payment under this Contract (or within such other time period as may be specified elsewhere in this Contract) report to the awarding department the actual percentage of small business participation that was achieved. (Govt. Code § 14841.)
  - b. If for this Contract Contractor made a commitment to achieve disabled veteran business enterprise (DVBE) participation, then Contractor must within 60 days of receiving final payment under this Contract (or within such other time period as may be specified elsewhere in this Contract) certify in a report to the awarding department: (1) the total amount the prime Contractor received under the Contract; (2) the name and address of the DVBE(s) that participated in the performance of the Contract; (3) the amount each DVBE received from the prime Contractor; (4) that all payments under the Contract have been made to the DVBE; and (5) the actual percentage of DVBE participation that was achieved. A person or entity that knowingly provides false information shall be subject to a civil penalty for each violation. [Mil. & Vets. Code § 999.5(d); Govt. Code § 14841.]

20. LOSS LEADER: If this contract involves the furnishing of equipment, materials, or supplies then the following statement is incorporated: It is unlawful for any person engaged in business within this state to sell or use any article or product as a “loss leader” as defined in Section 17030 of the Business and Professions Code. [PCC 10344(e).]

**ATTACHMENT D**  
**JABG PROGRAM PURPOSE AREAS**

1. **Graduated sanctions:** Developing, implementing, and administering graduated sanctions for juvenile offenders.
2. **Corrections/detention facilities:** Building, expanding, renovating, or operating temporary or permanent juvenile corrections, detention or community corrections facilities.
3. **Court staffing and pretrial services:** Hiring juvenile court judges, probation officers, and special advocates, and funding pretrial services (including mental health screening/assessment) for juvenile offenders to promote the effective and expeditious administration of the juvenile justice system.
4. **Prosecutors (staffing):** Hiring additional prosecutors so that more cases involving violent juvenile offenders can be prosecuted and case backlogs reduced.
5. **Prosecutors (funding):** Providing funding to enable prosecutors to address drug, gang, and youth violence problems more effectively and for technology, equipment, and training to help prosecutors identify and expedite the prosecution of violent juvenile offenders.
6. **Training for law enforcement and court personnel:** Establishing and maintaining training programs for law enforcement and other court personnel with respect to preventing and controlling juvenile crime.
7. **Juvenile gun courts:** Establishing juvenile gun courts for the prosecution and adjudication of juvenile firearms offenders.
8. **Juvenile drug courts:** Establishing drug court programs for juvenile offenders that provide continuing judicial supervision over juvenile offenders with substance abuse problems and to integrate administration of other sanctions and services for such offenders.
9. **Juvenile records system:** Establishing and maintaining a system of juvenile records designed to promote public safety.
10. **Information sharing:** Establishing and maintaining interagency information-sharing programs that enable the juvenile and criminal justice systems, schools, and social services agencies to make more informed decisions regarding the early identification, control, supervision, and treatment of juveniles who repeatedly commit serious delinquent or criminal acts.
11. **Accountability:** Establishing and maintaining accountability-based programs designed to reduce recidivism among juveniles who are referred by law enforcement personnel or agencies.
12. **Risk and needs assessment:** Establishing and maintaining programs to conduct risk and needs assessments that facilitate effective early intervention and the provision of comprehensive services, including mental health screening and treatment and substance abuse testing and treatment, to juvenile offenders.
13. **School safety:** Establishing and maintaining accountability-based programs that are designed to enhance school safety, which programs may include research-based bullying, cyber bullying, and gang prevention programs.
14. **Restorative justice:** Establishing and maintaining restorative justice programs.
15. **Juvenile courts and probation:** Establishing and maintaining programs to enable juvenile courts and juvenile probation officers to be more effective and efficient in holding juvenile offenders accountable and reducing recidivism.
16. **Detention/corrections personnel:** Hiring detention and corrections personnel, and establishing and maintaining training programs for such personnel, to improve facility practices and programming, including activities to address the requirements of the Prison Rape Elimination Act (PREA)
17. **Reentry systems and programs:** Establishing, improving and coordinating pre-release and post-release systems and programs to facilitate the successful reentry of juvenile offenders from state and local custody in the community.
18. **Hiring court-appointed defenders:** Provide training, coordination, and innovative strategies for indigent defense services.

**ATTACHMENT E**  
**EXAMPLES OF ELIGIBLE AND INELIGIBLE PROJECT COSTS**

**Eligible Project Costs**

The following project-related costs are eligible for reimbursement if paid for with grant funds. These costs may also be claimed as match. Grantees must maintain adequate supporting documentation for all costs, both grant and match, claimed on invoices.

1. Salaries and benefits for project staff;
2. Services and supplies directly associated with the project;
3. Travel necessary for the success of the project;
  - In-state travel costs incurred by city/county employees will be reimbursed in accordance with city/county travel policy. In-state travel costs incurred by staff of community-based organizations or other subcontractors will be reimbursed in accordance with the State of California's travel policy.
  - Out-of-state travel is restricted and only allowed in exceptional situations. Grantees must obtain prior approval from the BSCC for any out-of-state travel by submitting an out-of-state travel justification, detailing travel agenda and scope. The justification must be complete and show the benefits to the project in terms of the relationship to the projects goals, objectives, and activities.
4. Professional or consultant services, including services provided by community-based organizations and auditing agencies, associated with the project. Any services provided must meet all state and local licensing requirements;
5. Fixed assets necessary for the project. Note: The expenditure of grant funds for fixed assets exceeding \$2,000 per item requires prior approval from the BSCC. The project manager must submit a written declaration that the equipment to be purchased is: 1) to be used for services directly associated with the project, 2) essential to the success of the project, and 3) less expensive than leasing or renting the equipment for the grant period (based on a thorough investigation of lease and rental options);
6. Lease payments for office space and/or equipment needed for the project;
7. Miscellaneous costs for stipends, transportation, books and supplies, special equipment, job related/training materials, and apprenticeship costs for program participants;
8. Purchase or lease of a vehicle necessary for the project. Note: The expenditure of grant funds to purchase or lease a vehicle requires prior approval from the BSCC. The project manager must submit a request describing the need for the vehicle, the anticipated impact on the project if the request is not approved, and the agency that will operate the vehicle, provide insurance, and assume liability; and
9. Indirect costs necessary to the operation of the organization and performance of the project. The cost of operating and maintaining facilities, depreciation, and administrative salaries are examples of indirect costs. The percentage of federal funds that can be expended on indirect costs varies by program and is stipulated in the grant agreement.

**Ineligible Project Costs**

Ineligible project costs include but are not limited to:

1. Site acquisition and/or construction costs;
2. Fixed assets over \$2,000 per item, unless the BSCC approves a written declaration from the Project Manager as described under Eligible Project Costs;
3. Supplanting existing programs, projects, resources, or personnel;

4. Personal injury compensation or damages arising out of or connected with the project, whether determined by adjudication, arbitration, negotiation, or otherwise;
5. Fines and penalties due to violation of or failure to comply with federal, state, or local laws and ordinances;
6. Costs outside the scope of the approved project or activities not directly related to the approved project;
7. Interest on bonds or any other form of indebtedness required to finance project costs;
8. All costs incurred in violation of the terms, provisions, conditions, or commitments of the grant agreement;
9. All costs arising out of or attributable to grantee's malfeasance, misfeasance, mismanagement or negligence;
10. All costs arising out of or connected with subcontract claims against the grantee, or those persons for whom the grantee may be vicariously liable, including, but not limited to, any and all costs related to defense or settlement of such claims;
11. Guns, ammunition, and body armor;
12. Use of grant funds to "buy-out" unused sick leave, vacation/administrative leave time not accrued during the grant period. Grant funds may only be used to "buy-out" any period of time an employee was assigned to the program and paid with grant fund;
13. Use of grant funds for out-of-state travel, unless approved by BSCC on a case-by-case basis;
14. Bonuses or commissions;
15. Purchase of military-type of equipment;
16. Lobbying activities;
17. Fund raising activities; and
18. Costs incurred outside the grant period.

**Note:** Additional information on Eligible and Ineligible Costs is available in the Federal Financial Guide at <http://www.ojp.usdoj.gov/financialguide/index.htm>.

**ATTACHMENT F**  
**SAMPLE RESOLUTION OF THE GOVERNING BOARD**

Each grantee must submit a resolution from their Governing Board that includes, at a minimum, the assurances outlined in the sample below. Applicants are encouraged to submit the Resolution with their proposal. Awardees must have a resolution on file before a fully executed grant agreement can be completed.

WHEREAS the *(insert name of applicant, county department)* desires to participate in the Juvenile Accountability Block Grant Program, funded through the State Recidivism Reduction Fund and administered by the Board of State and Community Corrections (hereafter referred to as BSCC).

NOW, THEREFORE, BE IT RESOLVED that the *(insert title of designated official)* is authorized on behalf of this Governing Board to submit the grant proposal for this funding and sign the Grant Agreement with the BSCC, including any amendments thereof.

BE IT FURTHER RESOLVED that state grant funds received hereunder shall not be used to supplant expenditures controlled by this body.

BE IT FURTHER RESOLVED that *(insert county department)* agrees to provide all matching funds required for said project and abide by the statutes and regulations governing the State Grants Program (including General Terms and Condition 610) as well as the terms and conditions of the Grant Agreement as set forth by the BSCC.

Passed, approved, and adopted by the Governing Board of *(name of board)* in a meeting thereof held on *(insert date)* by the following:

Ayes:

Notes:

Absent:

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Typed Name and Title: \_\_\_\_\_

ATTEST: Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Typed Name and Title: \_\_\_\_\_

**ATTACHMENT G  
WAIVER OF DIRECT GRANT AWARD**

**The following template/information must be provided on any waiver document submitted with a grant application. Original waiver documents must be submitted by mail to the Board of State and Community Corrections (2590 Ventura Oaks Way, Sacramento, CA 95833).**

I, (name/title), the legally authorized administrative officer (city manager or county administrator) representing the (name of waiving unit of local government) authorize the Board of State and Community Corrections to transfer award funds allocated under the Juvenile Accountability Block Grants 2013 in the amount of \$(grant amount) to (name of receiving unit of local government).

\_\_\_\_\_  
Authorized Official's Signature

\_\_\_\_\_  
Authorized Official's Typed Name

\_\_\_\_\_  
Authorized Official's Typed Title

\_\_\_\_\_  
Date Executed

Waiving unit of local government's official seal or notary stamp is required below

**ATTACHMENT H**  
**BSCC MONITORING / SITE VISIT REPORT TEMPLATE**

**ADMINISTRATIVE REVIEW**

**Section 1- General**

1. Does the project have a copy of the fully executed Standard Agreement in the official file?
2. Does the project have a copy of the Grant Administration and Audit Guide in the official file?
3. Does the agency have an organizational chart for each department involved with the program?
4. Does the project maintain duty statements for staff paid with grant funds?  
\*Duty statements must be specific to the activities performed in relationship to the grant.
5. Does the project maintain time sheets on all staff charged to the grant?
6. Does the project maintain functional timesheets or conduct time studies for split-funded positions?  
\*Estimates and/or percentages are not acceptable.
7. Can salaries and benefits be easily tied back to reimbursement invoices?
8. Does the project verify that salaries and benefits are not also claimed or reimbursed under another separate agreement or funding stream?
9. Are all authorized positions filled and performing grant-related duties?
10. Are there any anticipated changes to staff or the project? If yes, explain:
11. Does this grant provide for contracted services?
12. Are copies of the subcontract awards contained within the official project file?
13. Do subcontracts contain the required language (i.e., access to program and fiscal records, access to facility, access to program participants, Non-Discrimination clause, Civil Rights compliance)? If no, what is missing/incomplete?
14. What type of documentation detail does the agency keep for contractor service delivery billing (e.g., client sign-in logs, time/duration of services)?
15. Are copies of project budget modifications contained in the official file?
16. Were there any substantial modifications made that were not approved by the BSCC?
17. Did the project provide a Fidelity Bond, if applicable?
18. Does the grantee have a sustainability plan to continue service delivery after grant funds expire? If yes, what sources for continuation funds are already secured, leveraged or possible?

**Section 2 – Civil Rights Compliance** (as applicable to state funded programs)

19. Does the grantee have an Equal Employment Opportunity Plan (EEO) on file for review? If yes, on what date did the grantee prepare the EEO?
20. Has the grantee submitted an EEO Short Form to the Office for Civil Rights (OCR), U.D. Department of Justice (DOJ), if applicable?



21. How does the grantee notify program participants and beneficiaries that it does not discriminate on the basis of race, color, national origin, religion, sex, disability, and age in the delivery of services (e.g., posters, inclusion in program brochures, program materials, etc.)?
22. How does the grantee notify employees that it does not discriminate on the basis of race, color, national origin, religion, sex, disability, and age in the delivery of services (e.g., posters, dissemination of relevant orders or policies, recruitment materials, etc.)?
23. Are there written policies or procedures in place for notifying program beneficiaries how to file complaints alleging discrimination by the grantee with the BSCC or the OCR?
24. If the grantee has 50 or more employees and receives DOJ funding of \$25,000 or more, has the grantee:
  - a. Adopted grievance procedures that incorporate due process standards and provide for prompt and equitable resolution of complaints alleging a violation of DOJ regulations prohibits discrimination on the basis of a disability in employment practices and the delivery of services?
  - b. Designated a person to coordinate compliance with prohibitions against disability discrimination?
  - c. Notified participants, beneficiaries, employees, applicants, and others that the grantee does not discriminate on the basis of disability?
25. If the grantee operates an education program or activity, have they taken the following actions?
  - a. Adopted grievance procedures that provide for the prompt and equitable resolution of complaints alleging a violation of the DOJ regulations which prohibits discrimination on the basis of sex?
  - b. Designated a person to coordinate compliance with the prohibitions against sex discrimination?
  - c. Notified applicants for admission and employment, employees, students, parents, and others that the grantee does not discriminate on the basis of sex in its educational programs or activities?
26. Has the grantee complied with the requirement to submit to the OCR any findings of discrimination against the grantee issued by a federal or state court, or federal or state administering agency, on the grounds of race, color, religion, national origin, or sex?
27. What steps have been taken to provide meaningful access to its programs and activities to person who have limited English proficiency (LEP)? Include whether the grantee has developed a written policy on providing language access services to LEP persons.
28. Are training conducted for its employees on the requirements under federal civil rights laws?
29. If the grantee conducts religious activities as part of its program or services, do they:
  - a. Provide services to everyone regardless of religion or religious belief?
  - b. Ensure it does not use federal funds to conduct inherently religious activities (such as prayer, religious instruction, or attempt to convert participants to another religion) and that such activities are kept separate in time or place from federally-funded activities?
  - c. Ensure participation in religious activities is voluntary for beneficiaries of federally-funded programs?

## **FISCAL REVIEW**

1. Does the agency maintain an official budget file for the project?
2. Are there written fiscal policies and procedures?
3. Do the procedures provide for internal control processes for:
  - a. Agreement receipts and deposits?
  - b. Agreement disbursements?
  - c. Invoicing including how amounts are computed for BSCC invoices?
4. Are financial invoices current?
5. Are copies of the invoices for reimbursement within the official file?
6. Do fiscal accounting records reviewed contain adequate supporting documentation for all claims on invoices?
7. Does the source documentation reviewed appear to support amounts invoiced?
8. Does the program/agency maintain supporting documentation or calculation overview for the administrative overhead line item?
9. Do expenditures appear to meet contract eligibility, as defined in the BSCC Contract Administration and Audit Guide?
10. Are BSCC contract funds deposited into separate fund accounts or coded to distinguish grant funds from other fund sources?
11. Does the agency maintain a tracking system for the receipts and disbursements related to the grant program?
  - a. Are the tracking reports reviewed by management and/or program staff?
  - b. How are discrepancies, if any, investigated and resolved?
12. Can the project/agency provide general ledgers documenting the entries for receipts and disbursements?
13. Did the project purchase or lease equipment/fixed assets with contract funds during the monitoring period?
  - a. If the equipment/fixed assets purchased were more than \$2,000 per item, is there an approval of purchase by the BSCC?
  - b. Was the equipment in the budget or in a Budget Modification?
  - c. Is there an inventory list of equipment/fixed assets purchased with grant funds?
  - d. Does the project maintain proof of receipt of goods?
14. Does the project verify that expenditures submitted for grant reimbursement are not also claimed/reimbursed under another separate agreement or funding stream?
15. Does the project comply with the match requirement?
  - a. If the project is currently under-matched, is there a plan to meet the contractually obligated match amount?
16. Does the project generate income from grant funds?
  - a. If yes, has the project submitted a Project Income Reporting form?
  - b. If project income is generated, will any be reverted to the BSCC?
17. Does the project conduct desk audits of subcontract agencies?

18. Does the project require subcontract agencies to submit source documentation with their billing invoice?
19. What type of audit will the project submit?
20. Does the agency have audit reports covering the agency's internal control structure within the last two years?

### **PROGRAM REVIEW**

1. Does the project maintain source documentation (e.g. case records, files, sign-up sheets, etc.) for the clients served?
2. Do the project records reviewed provide sufficient detail to support information reported in Progress Reports?
3. Are Progress Reports current?
4. Has the project experienced operational or service delivery problems?

### **PROGRAM DATA AND OUTCOMES**

1. What is the plan for collecting and evaluating data to measure performance and outcomes of project activity?
2. Who is the contact person responsible for collecting and evaluating the data?
3. Are there any preliminary findings or evidence of project impact?

**ATTACHMENT I**  
**ASSESSMENT OF EFFECTIVE CORRECTIONAL PRACTICES**

Recent legislative changes have required the BSCC to assume new roles and responsibilities in providing leadership to local agencies and service providers, identifying information and data regarding evidence-based practices (EBP), and providing technical assistance concerning the implementation of effective correctional practices known to reduce recidivism. To support these efforts, the BSCC sought the assistance of Dr. Edward Latessa from the University of Cincinnati, a nationally recognized EBP expert, to train and certify BSCC staff in the use of an assessment tool called the Evidence-based Correctional Program Checklist (CPC).

The CPC is a tool developed by the University of Cincinnati for assessing correctional intervention programs. It is used to ascertain how closely correctional projects meet the known principles of effective intervention correlated to a reduction in recidivism. The CPC is applicable to a wide range of programs (adult, juvenile, community, institutional, etc.). All of the indicators included in the CPC are correlated with reductions in recidivism and the assessment process helps agencies understand the relationship between program integrity and recidivism reduction. The results of the assessment are obtained relatively quickly; usually the assessment takes a day or two onsite with each project and a follow-up report is generated within a few weeks. The report identifies both the strengths and weaknesses of a program, and provides specific recommendations designed to increase effectiveness.

JABG grantees may be eligible to receive a CPC assessment by certified BSCC staff as time and resources allow. Once an assessment has been completed and scored, evaluators will produce a report for your project that provides feedback on what is working well and areas of needed improvement. The report will also detail specific recommendations which can act as a blueprint for future growth, improving program integrity, and increasing effectiveness. It is not the intention of the BSCC to use the information contained in the CPC report to hold projects accountable to a standard outside of your grant agreement, nor will the results of the CPC have any impact on grant funding. The goal of the process is to provide feedback and recommendations for project staff to consider when attempting to align their correctional practices with recidivism reduction. Follow-up training and technical assistance sessions will be provided to projects; focus will be on the report recommendations, identifying effective correctional practices, prioritizing need areas and developing action plans with each agency to systematically address such needs.

The CPC is divided into two basic areas: content and capacity; these two areas cover a total of five domains. The capacity area is designed to measure the capability of the program to deliver evidence-based interventions and services to offenders. There are three domains within the capacity area including: Leadership and Development; Staff; and Quality Assurance. The content area focuses on how well the program meets the principles of risk, need, responsivity, and treatment, and covers the two domains of Offender Assessment and Treatment. Listed below are some of the indicators within each domain associated with the CPC.

**PROGRAM LEADERSHIP AND DEVELOPMENT DOMAIN**

This section examines such issues as: the project director's education level and experience; involvement in hiring, supervision, and training; provision of direct services; use of research and pilot programming; and funding.

### STAFF CHARACTERISTICS DOMAIN

This section examines such issues as: qualifications of staff who work in offender treatment programs; clinical supervision provided to staff running groups/classes or providing interventions; educational level or certification of the supervisor; staff meetings; and new and ongoing staff training.

### OFFENDER ASSESSMENT DOMAIN

This section examines such issues as: inclusion and exclusion criteria for program participants, use of risk, need, and responsivity assessments, and the risk level of the offenders served by the program.

### TREATMENT CHARACTERISTICS

This section examines such issues as: needs or behaviors targeted; treatment modalities used; length of program; use of manuals; hours of structured therapeutic tasks; services to low-risk offenders; intensity of treatment; assignment of offenders to staff and services; use of rewards and punishers; progression criteria; structured skill building; program completion; services to family members; discharge planning, and aftercare.

### QUALITY ASSURANCE

This section examines such issues as: quality assurance mechanisms; measurement of offender progress; recidivism rates; formal outcome evaluations; and ongoing research and evaluation of program.

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The BSCC believes the CPC assessment process, as well as the follow-up report, recommendations, and technical assistance will be helpful to grantees in advancing their local efforts to implement effective correctional practices aimed at reducing recidivism. Additionally, a re-assessment in the third year will provide valuable feedback to grantees on gains made over time and support each project's long-range plan to develop a justice investment strategy that is consistent with the statewide goal of improved public safety through cost-effective, promising and evidence-based practices for managing criminal justice populations.