



County of Orange

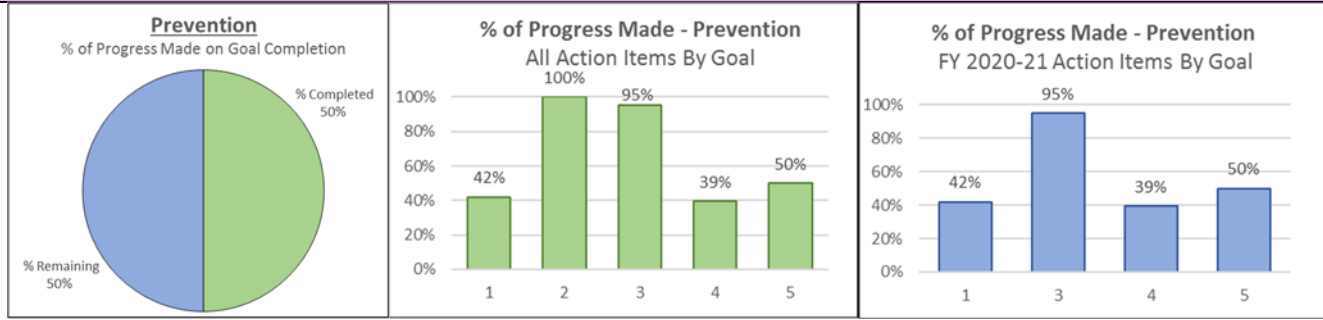


Community Corrections System of Care

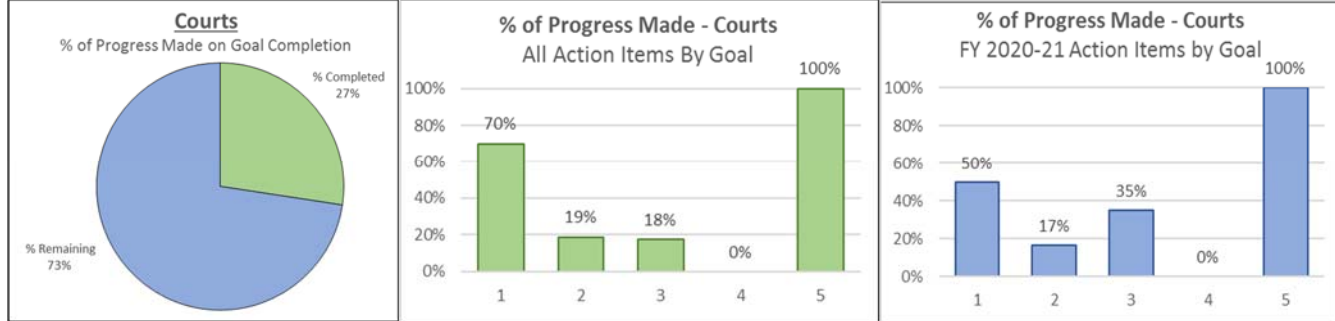
Quarterly Status Report
October - December 2020

2025 Vision Status Summary – As of December 31, 2020

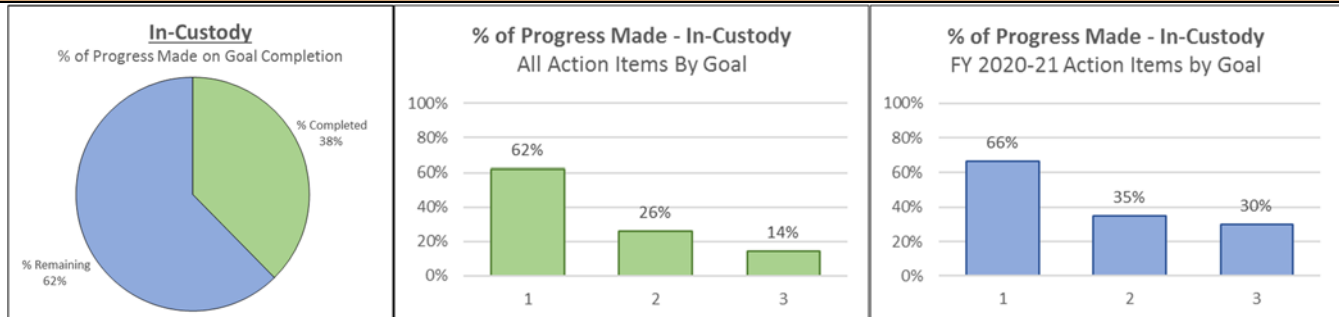
PILLAR #1: PREVENTION



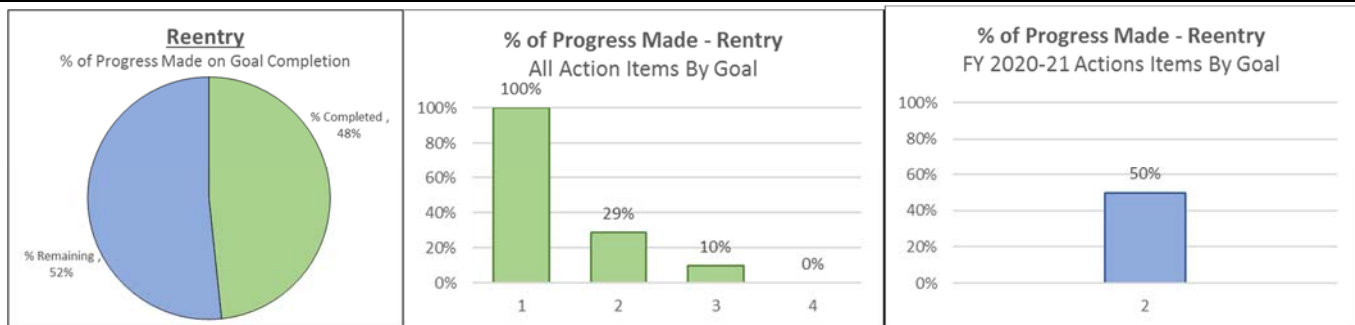
PILLAR #2: COURTS



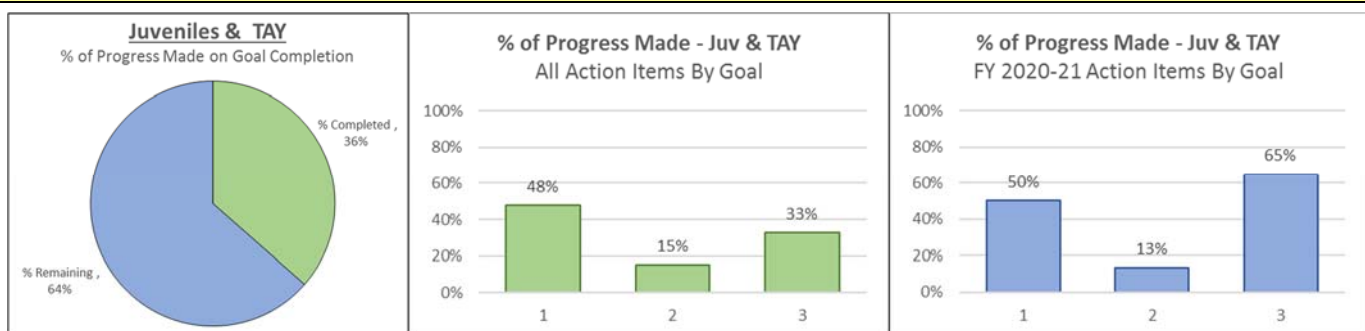
PILLAR #3: IN-CUSTODY



PILLAR #4: REENTRY



PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH



PILLAR #1: PREVENTION

Key: Completed: ■ In Progress: ■ Challenged: ■

Goal #1: Increase Public Awareness of Various Mental Health and Substance Abuse Topics and Resources

Vision 2025 Target Date: **June 30, 2023 (FY 2022-23)**

Lead Agency: Health Care Agency (HCA)

Current Status: HCA continues to be significantly impacted by the COVID-19 pandemic. However, HCA did utilize an opportunity to conduct a survey to assess the impact of COVID-19 on the well-being of Orange County residents ages 18 and older that included identifying informal supports used to help manage stress and emotions, whether they have thought about getting help for their stress or emotions from a healthcare provider, and what barriers to accessing this help they have encountered, if any. The survey was conducted in December and focused to reach OC residents not currently connected to services. A comparable survey for parents of youth ages 4-17 years was also deployed. This will provide baseline data needed for future assessments. (#1c)

HCA is working to implement an in-house 24/7 coordinated resource/response as OC Links. All services have been inventoried and consist of triage, outreach & engagement, and residential treatment. Estimated implementation has been moved from FY 2022-23 to FY 2021-22. (#3a, formerly 4a)

Action Item Updates:

- Action Items #3a to 3c (formerly 4a-c) were moved from FY 2022-23 to FY 2021-22 to align with current expectations.

Next Steps: Continue to enhance the website with relevant resources and monitor the traffic to track the information most researched and analyze with current campaigns to ensure messages and needs are properly aligned. (#2a)

Action Items:		% Completed	
FY 2019-20			
1a	Create a list of County resources for individuals experiencing a BH crisis.	Completed Oct 2019	100%
1b	Survey current clients accessing services to determine if the services are meeting their needs.	Completed Mar 2020	100%
FY 2020-21			
1c	Survey residents and clients to assess general well-being, awareness of support systems or available programs, and to identify barriers to access that may exist. This will serve as baseline data to measure the effectiveness of the public information campaign.	 	40%
2a	Design and coordinate a countywide public awareness campaign aligned with current state, federal and partner messaging and outlets to educate the public on the signs of mental illness and substance abuse, how to interact when encountered, and how to access support or services.	 	80%
FY 2021-22			
2b	Conduct periodic surveys of county residents and clients to measure effectiveness of the public information campaign.	 	0%
3a	Confirm inventory of resources and services available for behavioral health related crisis and develop scenarios to test accessibility and capabilities.	 	40%

PILLAR #1: PREVENTION

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

Goal #1: (Continued)

Action Items:	% Completed
FY 2021-22 (Continued)	
3b Develop and provide training targeting 911 dispatchers, OCSD, local law enforcement, and fire departments.	50%
3c Incorporate the use of the phone number and website into the countywide campaign.	10%

FY 2022-23

4a Establish partnerships with agencies and organizations involved at various points of engagement in the Community Corrections System of Care and establish routine meetings to ensure identified barriers are addressed, general understanding, address issues proactively, and support countywide efforts.	0%
4b Ensure partner agencies and organizations are properly informed and trained on crisis-related resources available throughout the County and reach all residents of the County notwithstanding cultural or language barriers.	0%

Goal #2: Increase Staffing Resources to Address Increased Demands for Mental Health Services

Vision 2025 Target Date: **June 30, 2020 (FY 2019-20)**

Lead Agency: Health Care Agency with Sheriff-Coroner Department

Current Status: **This goal has been completed.** CAT & PERT teams have been analyzed and made available to each city or entity requiring services. A vendor has been selected and will begin expanded CIT training starting July 2020.

Next Steps: N/A

Action Items:	% Completed
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FY 2019-20

1 Analyze current CAT & PERT teams to determine whether they are at an appropriate level to provide timely response to law enforcement and the community.	Completed Oct 2019	100%
2 Reach out to cities/entities not utilizing CAT or PERT teams and determine most appropriate model for utilization of services.	Completed Oct 2019	100%
3 Expand CIT Training for OCSD, LLE's or other first responders who are likely to encounter individuals experiencing a BH crisis.	Completed Mar 2020	100%

Goal #3: Behavioral Health Services Campus

Vision 2025 Target Date: **June 30, 2021 (FY 2020-21)**

Lead Agency: Health Care Agency



Current Status: Construction is on target to be completed December 2020. Contracts have been negotiated with services to be in place beginning March 2021. (#2)

Next Steps: Continue to monitor progress to implement services by March 2021. (#2)

PILLAR #1: PREVENTION

Key: **Completed:**  **In Progress:**  **Challenged:** 

Goal #3: (Continued)

Action Items:		% Completed	
FY 2019-20			
1	Identify a site and develop a plan with community partners/providers to build the facilities and develop the programming.		100%
FY 2020-21			
2	Complete construction of facility and implement programs developed.		90%

Goal #4: Establish a robust multi-response behavioral health-based law enforcement program in the Sheriff’s Department to address training, response, and analytics. (REVISED)

Vision 2025 Target Date: **June 30, 2022 (FY 2021-22)**

Lead Agency: Sheriff-Coroner Department with Health Care Agency

Current Status: This goal has been revised to align with the Sheriff’s implementation of a new Behavioral Health Bureau for their Operations and In-Custody divisions. This new goal incorporates minimal training requirements, coordinated response and follow up, and tracking and analytics to support data driven decision making. Key to this change has been the designation of two lieutenants dedicated to implementation of BH-related projects, such as the 2025 Vision, in Operations and In-Custody, respectively. (#1)

OCSD has received POST certification for their planned Crisis Intervention Training (CIT) and has partnered with Santiago Canyon College. Once a normal training schedule can resume, it is anticipated that there will be two classes per month that will be open to OCSD staff as well as other first responders, space permitting. With this plan, it will take approximately 2.5 years for all sworn and dispatch staff to receive the minimum 16-hour course with 25% of those also receiving the enhanced training consisting of an additional 40 hours. (#2, 14)

This new goal also incorporates collaboration with HCA to provide a PERT or PERT-like team to assist with response and follow up with identified individuals as warranted. OCSD has been working with HCA to develop this model with plans to pilot it in FY 2020-21. (#3, 5)

Understanding that decisions need to have the data to support them, OCSD implemented the use of a disposition code to identify calls that are related to mental health issues. This is being used as a starting point and may be refined as progress is made. (#6)

Action Item Updates:

The previous Action Items were rewritten with more specific outcomes to be tracked and organized based on the connection to training, response, or analytics.

Next Steps: Develop a base tool for tracking and work on the incoming and outgoing interface to ensure compatibility with the County’s System of Care Data Integration System (SOCDIS). (#8)

Continue to work with HCA and implement pilot program. (#5).

PILLAR #1: PREVENTION

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

Goal #4: (Continued)

	Action Items:		% Completed
FY 2020-21			
TRAINING			
1	Designate a Behavioral Health Liaison in OCSD's Operations and In-Custody Divisions to coordinate department efforts with other stakeholder departments and oversee implementation of 2025 Vision within the Sheriff's Department.	Completed Dec 2020	100%
2	Obtain POST certification for Crisis Intervention Training (CIT) and implement into POST training program with a plan to address department's needs.	Completed Dec 2020	100%
RESPONSE			
3	Analyze and expand the roles and responsibilities of the existing Homeless Liaison Officers to utilize to assist and address behavioral health-related response calls and follow up.		80%
4	Collaborate with the Health Care Agency to designate and implement a dedicated PERT or PERT-like model to facilitate with follow up to behavioral health-related calls and case management of identified high-utilizers.		30%
5	Implement a pilot program in OCSD that incorporates a multi-resourced approach to address response calls involving mentally ill individuals. This includes CIT-trained OCSD deputies collaborating with HCA's designated response team for care coordination and case management.		20%
ANALYTICS			
6	Implement a policy to add an identifier to be able to track response calls that are related to mental health issues with the ability to analyze quantity of calls as well as outcomes.	Completed Dec 2020	100%
7	Explore the cost, availability, applicability, support, and data sharing capabilities of the County's ESRI application and/or Outreach grid for countywide use by law enforcement personnel. Determine the platform to use for full implementation.	Completed Dec 2020	100%
8	Develop an application with an incoming and outgoing interface that links to the County's data integration platform to provide up-to-date information for an individual receiving specific services in the County's Systems of Care.		10%
9	Develop training for the application and implement the use within OCSD's pilot program in South Patrol to test and improve prior to further deployment.		0%
10	Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.		0%
FY 2021-22			
RESPONSE			
11	Analyze the pilot program and develop plan to roll out to other areas in OCSD, including contracted partners.		0%

PILLAR #1: PREVENTION

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

Goal #4: (Continued)

Action Items:	% Completed
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FY 2021-22 (Continued)

ANALYTICS

12	Develop standardized reporting to include the quantity of mental health-related response calls, outcomes of the response calls, and services provided/received (as applicable). Includes coordination with other integrated departments.	<div style="border: 1px solid black; width: 100%; height: 15px; background-color: white;"></div>	0%
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FY 2022-23

TRAINING

13	Implement training program to ensure 100% of OCSD sworn and dispatching staff receive the standard CIT training.	<div style="border: 1px solid black; width: 100%; height: 15px; background-color: yellow;"></div>	50%
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14	Implement training program to ensure a minimum of 25% of sworn and dispatch staff receive enhanced CIT training. (Ph1 – 16 hours, Ph2 – 8 hours, Ph3 – 16 hours)	<div style="border: 1px solid black; width: 100%; height: 15px; background-color: white;"></div>	0%
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RESPONSE

15	Complete the roll out of coordinated program piloted in South Patrol to other areas in OCSD, including contracted partners.	<div style="border: 1px solid black; width: 100%; height: 15px; background-color: white;"></div>	0%
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Goal #5: Implement a multi-disciplinary team to provide oversight of the overall care coordination within the Community Correction System of Care and County's other Systems of Care. (NEW)

Vision 2025 Target Date: **June 30, 2021 (FY 2020-21)**

Lead Agency: [All stakeholder departments](#)

Current Status: [This is a new goal. On December 24, 2020, the County's System of Care Data Integration System \(SOCDIS\) went live with Phase 1. The Community Corrections System of Care was identified as Phase 2 with a target implementation date of June 30, 2021. Success of the care coordination model includes the use of a multi-disciplinary team to address policies, procedures, and addresses the needs and services for those identified as high utilizers. \(#1\)](#)

Next Steps: [Identify key individuals to be included and coordinate sharing of identified information for inclusion with the next phase of SOCDIS. \(#1\)](#)

Action Items:	% Completed
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FY 2020-21

TRAINING

1	Establish a Case Management Committee to manage the policies involved, processes and services utilized by all responders and care coordination activities within SOCDIS application and CARE Plus Program.	<div style="border: 1px solid black; width: 100%; height: 15px; background-color: yellow;"></div>	50%
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PILLAR #2: COURTS

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

Goal #1: Develop a Tool for Tracking Data and Individuals Moving Through the Collaborative Court Process to be Used by County Departments and OC Courts to Evaluate Program Effectiveness

Vision 2025 Target Date: **June 30, 2023 (FY 2022-23)**
Lead Agency: County Executive Office & Collaborative Courts
Current Status: No update from the October Quarterly Report.

Action Item Updates:
 None.

Next Steps: The Adult Court is piloting a new risk assessment tool that will provide an opportunity to track additional data elements and pursuing other options to automate the data tracking process. (#2a)

Action Items:		% Completed	
FY 2019-20			
1a	Establish a Working Group for the Courts portion of Integrated Services.	Completed Oct 2019	100%
1b	Develop a list of common terms with definitions used throughout the Collaborative Court Process.	Completed Sep 2020	100%
FY 2020-21			
1c	Develop a current list of requirements for successfully completing a collaborative court program.	Completed Sep 2020	100%
2a	County and Courts coordinate to assess and evaluate information needed for a tool for tracking data and people.	 	50%
2b	County and Courts collaborate to analyze the existing data tracking tools and identify gaps or needs and a plan to address.	 	0%

Goal #2: Explore Expansion of Adult Specialty Courts

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**
Lead Agency: County Executive Office & Collaborative courts
Current Status: No update from October Quarterly Report. The COVID emergency has made changes to the operations which remain to be analyzed and incorporated into the established goals and action items as applicable.

Action Item Updates:
 None.

Next Steps: Collaborate with the Courts to determine the elements to track and begin to analyze the approximate capacity needs against each court's capacity limits or identify/address other reasons provided. Determine if new specialty courts are appropriate and if so, the programs to address. (#1b)

Action Items:		% Completed	
FY 2019-20			
1a	Identify each program and service offered at each Adult Specialty Court, the capacity served or available to serve, and any gaps to address.	Completed Mar 2020	100%

PILLAR #2: COURTS

Key: Completed: ■ In Progress: ■ Challenged: ■

Goal #2: (Continued)

Action Items:	% Completed
FY 2020-21	
1b Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of offenders who would qualify for the Specialty Court process but are unable to participate due to capacity or other reasons.	<div style="width: 50%; background-color: yellow; border: 1px solid black;"></div> 50%
1c Analyze the data and the current programs to see if demand exists for a new Adult Specialty Court.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div> 0%
2 Determine the priority to expand or establish an Adult Specialty Court, capacity needed, and a phased plan to meet needs by 2025.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div> 0%
FY 2021-22	
3 Analyze overall space needs to accommodate expansion of Adult Specialty Courts, support services, and identified facility needs.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div> 0%
4 Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div> 0%
5 Identify county resources to meet current and anticipated demands of the Adult Specialty Courts and develop a phased staffing plan aligned with the expansion.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div> 0%
FY 2024-25	
6 Implement first phase of expansion of courts or services supported by County and Court.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div> 0%

Goal #3: Explore Expansion of Juvenile Specialty Courts

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: [County Executive Office & Collaborative courts](#)

Current Status: [No update from October Quarterly Report.](#)

Action Item Updates:
[None.](#)

Next Steps: [Analyze the juvenile and applicable TAY populations to determine approximate capacity needed if the program were to include all eligible offenders and analyze the data to see if there is a need for a new program or service. \(#1a, 1c\)](#)

[Identify the gaps within the juvenile collaborative court programs and services. \(#1b\)](#)

Action Items:	% Completed
FY 2020-21	
1a Develop a process to track, aggregate and analyze data from the Courts and County partners to determine the number of juvenile offenders who would qualify for the Specialty Court process but are unable due to capacity issues or other reasons.	<div style="width: 50%; background-color: yellow; border: 1px solid black;"></div> 50%
1b Identify each program and service offered at each Juvenile Specialty Court, the capacity served or available to serve, and any gaps to address.	<div style="width: 90%; background-color: yellow; border: 1px solid black;"></div> 90%

PILLAR #2: COURTS

Key: Completed: ■ In Progress: ■ Challenged: ■

Goal #3: (Continued)

Action Items:		% Completed
FY 2020-21 (Continued)		
1c	Analyze the data and the current programs to see if demand exists for a new Juvenile Specialty Court.	0%
2	Determine the priority to expand or establish a Juvenile Specialty Court, capacity needed, and a phased plan to meet needs by 2025.	0%
FY 2021-22		
3	Analyze overall space needs to accommodate expansion of Juvenile Specialty Courts, support services, and identified facility needs.	0%
4	Align any planned expansion/new services with any physical relocation or expansion to develop a detailed, phased plan to meet all needs by 2025.	0%
5	Identify county resources to meet current and anticipated demands of the Juvenile Specialty Courts and develop a phased staffing plan aligned with the expansion to meet all needs by 2025.	0%
FY 2024-25		
6	Implement first phase of expansion of courts or services supported by County and Court.	0%

Goal #4: Identify, Develop and Implement Diversion Options within the Adult Court System

Vision 2025 Target Date: **June 30, 2021 (FY 2020-21)**

Lead Agency: **County Executive Office & Collaborative Courts**




Current Status: **No update from October Quarterly Report.**

Action Item Updates:
None.

Next Steps: **The Courts and the County's partner agencies identify potential points of diversion and the process or options that may be implemented. In addition, the goal will be discussed in detail and modified based on input from the Courts through the Working Group. (#1a)**

Action Items:		% Completed
FY 2020-21		
1a	Identify all programs that would be considered "diversion" applicable for the court system (i.e., Specialty Courts, AB1810, or PC1000)	0%
1b	Analyze the court process from the point of arraignment to trial to identify options for diversion involving the felony and misdemeanor court systems.	0%
1c	Determine the county and court resources, policies, parameters, and protocol needed to implement the identified diversion options in the court systems.	0%
2	Identify and develop a process whereby program information and availability can be communicated quickly and efficiently to all stakeholders involved to facilitate decisions regarding diversion options, as applicable.	0%

PILLAR #2: COURTS

Key: Completed:  In Progress:  Challenged: 

Goal #4: (Continued)

Action Items: **% Completed**

FY 2020-21 (Continued)

3	Identify, track, and report data recorded regarding the individuals diverted, diversion options implemented, and other metrics identified to demonstrate success of the programs.	<input type="text"/>	0%
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Goal #5: Establish a Standing Collaborative Committee

Vision 2025 Target Date: **June 30, 2021 (FY 2020-21)**

Lead Agency: **County Executive Office & Collaborative Courts**

Current Status: **This goal has been completed. The adult and juvenile collaborative courts identified existing committees involving county stakeholders and community partners to address programs, services, or other issues involving the collaborative courts.**




Next Steps: **N/A.**

Action Items: **% Completed**

FY 2020-21

1	Establish and maintain regular meetings with a committee comprised of key staff from the Courts, County stakeholder departments, and invested community partners to continue to evaluate programs and address issues timely.	Completed Sep 2020	100%
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PILLAR #3: IN-CUSTODY

Key: Completed:  In Progress:  Challenged: 

Goal #1: Enhance Mental Health and Substance Use Treatment Services In-Custody

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: Sheriff-Coroner Department with Health Care Agency





Current Status: Custody operations and correctional health services has been significantly impacted by the COVID pandemic. This has also caused slight delays in the completion of the construction projects due to prioritization of critical operational needs. The construction on the IRC Triage area was anticipated to be completed in December 2020 and is now projected to be completed the end of January 2021. (#1) However, the additional housing for LPS beds for male and female inmates has been completed. (#2a)

Correctional Health continues to recruit and fill their vacant positions. However, with the jail population down, staffing has been sufficient to meet the needs and is closely monitored. The FY 2020-21 budget included 17 additional positions based on current projected needs. Staff have been implementing new approaches and service delivery models to address the needs of the inmates while also following public health orders. (#4)

The in-custody drug treatment program was approved by the Board in May 2020 for implementation in July 2020. Due to COVID, this is currently on-hold as the space is needed to meet critical operational needs. However, the provider is ready to provide smaller group classes when permitted. (#7)

Action Item Updates:
None

Next Steps: Continue to modify operations to comply with public health orders while meeting the needs of the inmates.

Action Items:		% Completed	
FY 2020-21			
1	Remodel County Jail facilities to provide dedicated space for private intake and BH modules to ensure HIPAA compliance.		75%
2a	Create additional MH housing for LPS beds for male & female inmates in cohort housing units with structured programming.		100%
2b	Create additional MH housing for step-down beds for male and female inmates stabilized from BH programs and substance use disorder.		70%
3	Increase capacity for providing hospital-level care for inmates needing emergency psychiatric care.		100%

PILLAR #3: IN-CUSTODY

Key: Completed: ■ In Progress: ■ Challenged: ■

Goal #1: (Continued)

Action Items:		% Completed	
FY 2020-21 (Continued)			
4	Increase CHS and OCSD staff to provide the appropriate staffing levels at the new LPS and mental health units at the IRC and allow for increased number of therapeutic groups available.	<div style="width: 50%; background-color: yellow; border: 1px solid black;"></div>	50%
5	Develop and implement a schedule for enhanced MH therapeutic groups and ensure staff are trained on CBT-based groups, MRT, and other evidence-based therapies.	<div style="width: 100%; background-color: green; border: 1px solid black;">Completed Sep 2020</div>	100%
6	Provide staff training on Medication Assisted Treatment (MAT) for inmates diagnosed with opiate use disorder.	<div style="width: 100%; background-color: green; border: 1px solid black;">Completed Mar 2020</div>	100%
7	Establish an in-custody drug treatment program for inmates with SUD or co-occurring disorder with sentences of more than 60 days.	<div style="width: 90%; background-color: yellow; border: 1px solid black;"></div>	90%
8	Analyze and increase OCSD staffing levels at the newly constructed Musick facility to provide security during MH and SUD treatment in the BH modules.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%
9	Increase Crisis Intervention Training (CIT) for OCSD custody command staff.	<div style="width: 100%; background-color: green; border: 1px solid black;">Completed Sep 2020</div>	100%
10	Increase the number of Deputy Sheriffs who are trauma-informed care trainers.	<div style="width: 10%; background-color: yellow; border: 1px solid black;"></div>	10%
11	Establish the plan for new treatment space at the newly constructed Musick facility for inmates with MH, SUD, or co-occurring disorders.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%
FY 2022-23			
12	Expand therapeutic groups, individual counseling, and discharge planning to inmates with mild symptoms of mental illness in general population housing.	<div style="width: 35%; background-color: yellow; border: 1px solid black;"></div>	35%
13	Evaluate, according to best practices, current programs provided and identify any new programming for inmates with mental illness.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%
FY 2024-25			
14	Establish programming curriculum that links high utilizers receiving MH or SUD treatments to Inmate Services to facilitate participation in programs and reduce the risk to recidivate.	<div style="width: 0%; background-color: yellow; border: 1px solid black;"></div>	0%

Goal #2: Establish Specialized In-Custody Housing

Vision 2025 Target Date: **June 30, 2023 (FY 2022-23)**


Lead Agency: **Sheriff-Coroner Department**

Current Status: **No update from October 2020 Quarterly Report. Many projects are currently on hold due to the COVID emergency.**

Action Item Updates:

None

PILLAR #3: IN-CUSTODY

Key: Completed:  In Progress:  Challenged: 

Goal #2: (continued)


Next Steps: Finalize and populate the Emerging Youth module, identify criteria and potential participants and implement specialized programming. (#2)

Complete AB109 offender module, identify criteria and potential inmates to move in, develop specialized programming for this population. (#3)


Action Items:


% Completed

FY 2019-20

1	Complete a detailed plan outlining programming specific to a Veterans Module starting with 32 veterans. Assess performance to determine further expansion.	 Completed Jan 2020	100%
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FY 2020-21


2	Explore the creation of a housing module specific for the emerging youth population.		50%
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3	Begin the design of an AB109 Module for up to 96 inmates with lengthy sentences.		20%
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FY 2022-23

4a	Build the Veterans Module to provide specialized incentive housing for the Veterans population.	 Completed Mar 2020	100%
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4b	Establish specialized housing for female inmates, such as veterans.		10%
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5	Build and populate the additional specific housing modules and track the data necessary to show success of the concept and program.		0%
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6	Evaluate the AB109 Module to determine the reduction in staff and inmate-to-inmate assaults to determine success of the program.		0%
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Goal #3: Enhance Inmate Programming Services

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: Sheriff-Coroner Department

Current Status: The County's contractor for the County's System of Care Data Integration System (SOCDIS) went live with the first phase of the data integration platform on December 24, 2020. Identified databases for the Community Corrections System of Care are part of the next phase to be added into the platform. Anticipated completion is June 2021.

Action Item Updates:

None.

Next Steps: Collaborate with the CARE Plus Program team to incorporate identified databases into the platform and participate in the multi-disciplinary team to target care coordination for the high utilizers. (#1)

Develop curriculum plan including phased implementation and options for virtual access. (#5, 10)

Develop partnerships with felon-friendly employers. (#5, 10)

PILLAR #3: IN-CUSTODY

Key: Completed: ■ In Progress: ■ Challenged: ■

Goal #3: (continued)

Action Items:	% Completed
FY 2020-21	
1 Explore the development of infrastructure to help capture data and processes associated with programs, specifically criminogenic, for high utilizers.	■ 20%
2 Expand the "All-In" program for male and female inmates who are at high risk to recidivate and are in custody for more than 8 weeks.	■ Completed Oct 2019 100%
3 Develop a case management program targeting high utilizers and other identified target groups beginning while in-custody through a minimum of one-year post-custody to ensure they are receiving complete wraparound services focused on successful reentry.	■ 0%
4 Develop a reentry housing strategy with relevant county and community stakeholders.	■ 0%
5 Develop an educational and vocational program focused on assisting minimum security inmates achieve certifications in vocations that can be linked to jobs post-custody.	■ ■ 30%
FY 2022-23	
6 Data systems are shared whereby pertinent data points are collected and staff is directed on data analysis and reports. The data is used by case managers and other county departments for care coordination of inmates identified as high utilizers, mentally ill, SUD, co-occurring, or homeless.	■ 20%
7 Continued expansion of the "All-In" program for males and females based on program success and demand.	■ 0%
8 Implement case management program for high utilizers and other identified targeted groups.	■ 0%
9 Implement and maintain the reentry housing strategy with the understanding that it may evolve with the countywide housing strategy.	■ 0%
10 Implement and maintain educational and vocational program which could include procurement of equipment, identifying and remodeling available space as needed, recruiting instructors, developing relationships with private companies to hire post-custody, recruiting inmate participants.	■ 0%
FY 2024-25	
11 Revisit and improve the reentry housing strategy based on needs and County housing strategy.	■ 0%
12 Evaluate educational and vocational programs to determine performance and identify improvements and /or experiences.	■ 0%

PILLAR #4: REENTRY

Key: Completed: ■ In Progress: ■ Challenged: ■

Goal #1: Analyze Existing Resources and Services to Identify Gaps and Needs for a Coordinated Reentry System.

Vision 2025 Target Date: **June 30, 2020 (FY 2019-20)**

Lead Agency: County Executive Office & Probation

Current Status: **This goal has been completed.** All services and programs available for reentry were identified and mapped to determine the immediate gaps and needs of the adult and juvenile reentry populations.

Next Steps: N/A.

Action Items: **% Completed**

FY 2019-20

1	Inventory services/programs currently available within the County and through community providers for each different subset of individuals released from County Jail.	Completed Dec 2019	100%
2	Identify services/programs needed post-custody but not available or not accessible.	Completed Mar 2020	100%
3	Identify current in-custody programs and map resources identified post-custody to ensure continuity of treatments/programs.	Completed Mar 2020	100%

Goal #2: Develop a Comprehensive Plan for a Coordinated Reentry System for Successful Re-Integration




Vision 2025 Target Date: **June 30, 2022 (FY 2021-22)**

Lead Agency: County Executive Office & Probation


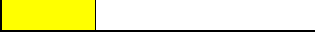




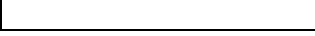
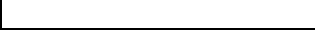
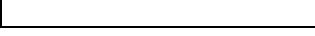
Current Status: Subgroups were formed to analyze the reentry proposal for adult reentry needs as well as juvenile/TAY needs. In addition, the juvenile/TAY group was tasked to also incorporate the impacts of SB 823, Juvenile Realignment. The group toured the facilities identified in the reentry proposal and whereas the adults found the proposal to meet the reentry needs of the adults, the juvenile subgroup identified concerns that are being addressed. This involves collaborating with OCPW to develop short-term and long-term facility goals and options. (#1, 7)

Next Steps: Work with OCPW to develop options to meet short-term objectives and long-term goals. Tour of facility to begin this process is scheduled for early January. (#1)
Analyze assessment tools to see if efficiencies can be made while maintaining the same level of services. (#2)

PILLAR #4: REENTRY

Key: Completed:  In Progress:  Challenged: 

Goal #2: (continued)

Action Items:	% Completed
FY 2020-21	
1 Establish a subgroup of stakeholders to provide input on the services and processes to put in place and direction needed to be taken.	 100%
2 Coordinate the assessment tools utilized in/post-custody and the sharing of information to provide the most appropriate level of care coordination or services for the individual. Potential use of a universal consent form for release of information.	 30%
3 Establish a process for individuals to obtain needed identification, public assistance, and Medi-Cal benefits upon reentry.	 80%
4 Develop an implementation timeline that includes projected capacity and services utilizing an approach to phase-in identified existing and available services and providers for reentry services. Determine preliminary reentry services to establish to meet the needs of high risk or high utilizing individuals.	 10%
5 Identify and assess potential sites and providers to meet projected needs to implement programs/services.	 30%
FY 2021-22	
6 Establish transportation services for individuals released from County Jail to services, day reporting centers, or other linked services.	 10%
7 Establish necessary agreements to rehabilitate or procure the needed facilities and/or services.	 0%
8 Collaborate with other providers of reentry services to coordinate services for clients.	 0%
9 Create a current and maintained repository or uniformly shared resource where county staff can access/search as needed or is accessible by individuals or their families to facilitate their return into the community.	 0%

Goal #3: Implement Communication Strategy

Vision 2025 Target Date: **June 30, 2022 (FY 2021-22)**

Lead Agency: **County Executive Office & Probation**


Current Status: **No update from October 2020 Quarterly Report.**

Next Steps: **None at this time.**

PILLAR #4: REENTRY

Key: **Completed:**  **In Progress:**  **Challenged:** 

Goal #3: (continued)

Action Items:		% Completed
FY 2021-22		
1	Create an informational campaign targeting individuals involved in the criminal justice system of the reentry services available.	<input type="text"/> 0%
2	Identify and coordinate the use of the various navigators and peer mentors currently utilized in the system to ensure consistency in services, information, and reduce redundancy in services.	 <input type="text"/> 20%

Goal #4: Establish Ongoing Oversight

Vision 2025 Target Date: **June 30, 2022 (FY 2021-22)**

Lead Agency: [County Executive Office & Probation](#)

Current Status: [No update from the October 2020 Quarterly Report](#)

Next Steps: [None at this time.](#)

Action Items:		% Completed
FY 2021-22		
1	Establish a routine meeting schedule for all partners to provide updates, ensure needs are being met, address challenges, and provide input as appropriate.	<input type="text"/> 0%

PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

Goal #1: (continued)

	Action Items:	% Completed
FY 2022-23		
6	Create an implementation plan outlining the number of positions needed and addresses the expansion in phases, justification for the expansion, and impacts as a result of the staff expansion.	0%
7	Identify and obtain, within 10%, of the number of SUD residential treatment beds for this population to significantly reduce or eliminate associated waitlists.	10%
FY 2024-25		
8	Ensure programs are effective and that staffing levels are adequate to achieve maximum impact. Make adjustments as necessary.	0%

Goal #2: TAY Housing

Vision 2025 Target Date: **June 30, 2023 (FY 2022-23)**

Lead Agency: Health Care Agency & Probation Department

Current Status: On December 15, 2020, the Board approved the agreement between HCA and Covenant House California for the development of an emergency shelter for the TAY population. The project will serve as a 25-30 bed emergency housing shelter for their Safe Haven program and provide shelter to approximately 150 TAY experiencing homelessness annually. Capital improvements are anticipated to be completed March 2021 with operations starting June 2021.

Action Item Updates:

- None

Next Steps: HCA continues to look at coordinating with short-term residential therapeutic programs (STRTPs) and other partners to find options for the hard to place youth and TAY, which is the challenge. (#3)

	Action Items:	% Completed
FY 2020-21		
1	Complete an inventory of available housing options and determine the demand for TAY with BH issues or who are CSEC.	20%
2	Develop and implement a housing strategy specific for these populations.	0%
3	Identify and attract homes for placement of youth with mental illness, SUD, or CSEC, which are hard to place.	20%
FY 2022-23		
4	Implement the housing strategy developed.	20%

PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH

Key: **Completed:** ■ **In Progress:** ■ **Challenged:** ■

Goal #3: Targeted Attention to Juvenile/TAY High Utilizers

Vision 2025 Target Date: **June 30, 2025 (FY 2024-25)**

Lead Agency: Health Care Agency

Current Status: The County’s contractor for the County’s System of Care Data Integration System (SOCDIS) went live with the first phase of the data integration platform on December 24, 2020. Identified databases for the Community Corrections System of Care are part of the next phase to be added into the platform. Anticipated completion is June 2021.

Action Item Updates:

FY 2020-21 was added to the timeline to more accurately align with expectations for two Action Items. (#1-2)

Next Steps: Collaborate with the CARE Plus Program team to incorporate identified databases into the platform and participate in the multi-disciplinary team to target care coordination for the high utilizers.

Action Items:	% Completed
FY 2020-21	
1 Integrate identified databases into the County’s System of Care Data Integration System (SOCDIS).	80%
2 Assemble a multi-disciplinary team to start coordinating care for the Corrections System of Care.	50%
FY 2022-23	
3 Complete the development of the database/data warehouse and begin to roll out enhanced services/data sharing.	0%
FY 2024-25	
4 Achieve full rollout of targeted care coordination for the Juvenile and TAY high utilizers.	0%

COURTS WORKING GROUP

Chaired by: Judge Kreber, Judge Motoike (Courts), Kim Engelby (CEO)

General Members:

Courts: Kelli Beltran, Kristal Valencia, Judge Hernandez

DA: Jess Rodriguez

HCA: Jenny Hudson, Alicia Lemire, Annette Mugrditchian, Dawn Smith

OCSD: Lisa Von Nordheim

Prob: Bryan Prieto, Christy Ronald, Catherine Stiver

Pub Def: Frank Bittar, Martin Schwarz

SSA: Mike Edmundson, An Tran

BOS: Paulette Chaffee, Chris Gaarder, Jessica Guerrero

Last Meeting: September 14, 2020

Meetings scheduled for every other month. Next meeting is scheduled for January 11, 2021.

Status: The Courts Working Group is focused on implementation of Pillar 2 Action Items as listed in the County's 2025 Vision.

Focused on expectations for FY 2020-21

Next Steps: Data analysis on the offender population to determine the number of potential participants for the specialty courts and if any new courts would be beneficial.

Concerns: None at this time.

REENTRY WORKING GROUP

Chaired by: Bryan Prieto (Probation), Kim Engelby (CEO)

Members:

CEO: Oana Cosma, Julia Rinaldi, Mat Miller
 Courts: Judge Motoike, Judge Kreber
 DA: Kimberly Doyle, Jess Rodriguez
 HCA: Torhon Barnes, Andrew Duong, Jenny Hudson, Joanne Lim, Dawn Smith, Erin Winger
 OCCR: Julia Bidwell, Carma Lacy, Marie Vu
 OCSD: Joe Balicki, Greg Boston, Geoff Henderson, Gene Inouye, Dominic Mejico, Lisa Von Nordheim
 OCPW: Tim Corbett
 Prob: Joycelyn Durk, Kathleen Green, Joanne Lozano, Steve Sandoval, Connie Schonert, Lisa Tafua, Cherie Ybarra
 Pub Def: Frank Bittar, Frank Davis, Laura Jose, Darren Thompson, Martin Schwarz
 SSA: Gail Araujo, Mike Edmundson, Kim Ragen, An Tran
 BOS: Paulette Chaffee, Chris Gaarder, Jessica Guerrero

Subgroups	Juvenile/TAY	Adult
CEO:	Julia Rinaldi	Oana Cosma
Courts:	Judge Motoike	Kristal Valencia
DA:	Kimberly Doyle	Jess Rodriguez
HCA:	Brett O'Brien, Dawn Smith	Jenny Hudson, Joanne Lim, Erin Winger
OCCR:	Carma Lacy	Carma Lacy, Marie Vu
OCSD:	Darren Braham	Joe Balicki, Lisa Von Nordheim
Prob:	Christy Ronald, Catherine Stiver	Joycelyn Durk
Pub Def:	Laura Jose, Darren Thompson	Frank Bittar, Frank Davis
SSA:	Gail Araujo, Kim Ragen	Gail Araujo, Mike Edmundson
BOS:	Paulette Chaffee, Chris Gaarder, Montana Sudul	Paulette Chaffee, Chris Gaarder, Montana Sudul
Last Meeting:	The Reentry Subgroups met on October 19, 2020, and discussed the facilities planned for repurposing for the County's reentry proposal. Whereas the adult subgroup found the proposal met all needs, the juvenile group had some concerns. Meetings will continue after discussion with OCPW on available short and long-term options. This is planned for early January.	
Status:	Short and long-term plans are needed and being coordinated with OCPW.	
Next Steps:	Assess existing buildings at Juvenile Hall and determine options for short and long-term uses aligned with the 2025 Vision.	
Concerns:	None at this time.	

LEGISLATION WORKING GROUP

Chaired by: Peter DeMarco, Kim Engelby (CEO)

General Members:

CEO: Julie Perkins

DA: Glenn Robison, Kimberly Edds

HCA: Rachel Selleck, Torhon, Barnes (eff 12-2020)

OCCR: Mary Beth Anderson

OCSA: Ray Grangoff

Prob: Jennifer Palmquist

Pub Def: Martin Schwarz

SSA: Alyson Piguee, Kristina Traw

Precision: Amy Jenkins, Nicole Wordelman

BOS: Veronica Carpenter, Chris Gaarder, Paulette Chaffee, Jessica Guerrero

Last Meeting: October 8, 2020

Next Meeting scheduled for January 14, 2021

Status: This Working Group meets monthly and receives updates on the progress of the 2025 Vision and the status of the other Working Groups. This group focuses on policies and legislative that may have an impact of the County efforts on the Integrated Services initiatives. This group is also a resource for the other established working groups and departments as other related issues have come up.

Recent updates provided include: SB 823 (Juvenile Justice Realignment); AB 1950 (Probation: length of terms); SB 555 (Jails and Juvenile Facilities: Communication, Info, and Commissary); AB 1869 (Criminal Fees).

Next Steps: Meetings will continue monthly with close attention paid to budget and legislative actions impacting the Community Corrections System of Care.

Concerns: None at this time.

**Juvenile Offender Data
Individuals In-Custody in a Juvenile Facility
For the Reporting Period of May 1 to April 30**

	FY 2019-20	FY 2018-19	FY 2017-18
	Total	Total	Total
Total Bookings	1,655	1,972	2,229
Total Population (unique youth)	980	1,159	1,285
Demographics			
Males	791	932	1,041
Females	189	227	244
Age			
15 & Under	362	204	221
16 years	236	199	230
17 years	225	297	313
18-20 years	157	443	514
21 & older	-	16	7
Ethnicity			
Hispanic	747	869	945
White	99	132	157
Black	78	84	105
Asian-Pacific Islander	29	42	46
Other	23	27	25
Unknown	4	5	4
Type of offense (non-unique youth booked into custody)			
Probation Violation	613	759	882
Felony Person	386	432	432
Felony Property	268	301	360
Misdemeanor Property	69	103	102
Other Misdemeanor	69	83	126
Misdemeanor Person	68	64	81
Misdemeanor Drugs	18	32	29
Other Felony	16	28	34
Misdemeanor Weapons	10	15	13
Felony Drugs	5	7	9
Felony Weapons	1	6	4
Category of offense (non-unique youth booked into custody)			
Felony Violation	676	774	839
Misdemeanor Violation	234	297	351
Other Metrics			
Number of Juveniles considered a HIGH RISK to re-activate	475	557	429
Number of Juveniles considered to be CSEC	30	29	23
Average Juvenile to PO ratio	20:1	24:1	28:1
Costs			
Median # of bookings into juvenile facilities	2	2	2
# of Juveniles booked 4 or more times (top 5%)	344	415	454
Average length of stay	59	70	72
Average daily cost to house a juvenile offender	\$1,015.43	\$877.07	\$736.06

*OCSD data is pending.

Listing of Common Acronyms Used

BH	Behavioral Health
CAT	Crisis Assessment Team
CBO	Community Based Organization
CCB1	Community Court
CEO	County Executive Office
CHS	Correctional Health Services
CIT	Crisis Intervention Training
CJ1	Court at Intake Release Center
CSEC	Commercially Sexually Exploited Children
DA	District Attorney
HCA	Health Care Agency
IRC	Intake Release Center
LLE	Local Law Enforcement
LPS	Lanterman-Peris Short
MAT	Medication Assisted Treatment
OCCR	Orange County Community Resources
OCSO	Orange County Sheriff-Coroner Department
PERT	Psychiatric Emergency Response Team
PD	Public Defender
PJ	Presiding Judge
PO	Probation Officer
PSH	Permanent Supportive Housing
SFP	Strategic Financial Plan
SPMI	Severely and Persistently Mentally Ill
SMI	Severely Mentally Ill
SSA	Social Services Agency
STRTP	Short Term Residential Treatment Program
SUD	Substance Use Disorder
TAY	Transitional Age Youth

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